PSM-I Dumps

Professional Scrum Master I

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NEW QUESTION 1
Who creates the definition of "Done"?

A. The Scrum Master as he/she is responsible for the Development Team's productivity.
B. The Scrum Team, in a collaborative effort where the result is the common denominator of all members' definition.
C. The Product Owner as he/she is responsible for the product's success.
D. The development organization (or Development Team if none is available from the development organization).

Answer: D

NEW QUESTION 2
How is management external to the Scrum Team involved in the Daily Scrum? (Choose the best answer.)

A. The Scrum Master speaks on their behalf.
B. Managers are not required at the Daily Scrum.
C. Management gives an update at the start of each Daily Scrum.
D. The Product Owner represents their opinions.

Answer: B

NEW QUESTION 3
Which answer best describes the topics covered in Sprint Planning?

A. What to do and who will do it.
B. How conditions have changed and how the Product Backlog should evolve.
C. What can be done and how to do it.
D. What went wrong in the last Sprint and what to do differently this Sprint.
E. Who is on the team and what team member roles will be.

Answer: C

NEW QUESTION 4
Currently, your Development Teams are organized to address a single layer only (for example, front end, middle tier, back end, and interfaces). What are three things to consider when deciding to move away from such component teams toward feature teams? (Choose three.)

A. You cannot do Scrum without feature teams.
B. Productivity may suffer when making this kind of move.
C. Getting support from the business side first helps.
D. Feature teams have less communication overhead.
E. With feature teams, it is easier to calculate the productivity per team.

Answer: BCD

NEW QUESTION 5
Who owns the Sprint Backlog?

A. The Scrum Team.
B. The Product Owner.
C. The Scrum Master.
D. The Development Team.

Answer: D

NEW QUESTION 6
When is the Sprint Backlog created?

A. At the beginning of the project.
B. During the Sprint Planning meeting.
C. Prior to the Sprint Planning meeting.
D. During the Sprint.

Answer: B

NEW QUESTION 7
In accordance with Scrum theory, how should a group of 100 people be divided into multiple Development Teams?

A. Understanding the product, the product vision and the rules of the Scrum framework, the group divides itself into teams.
B. It doesn't really matter because you can rotate the teams every Sprint to spread knowledge.
C. Check with the allocation department to see who has worked together before and make these the first teams.
D. Create a matrix of skills, seniority, and level of experience to assign people to teams.

Answer: A

NEW QUESTION 8
What are three ways Scrum promotes self-organization? (Choose three.)

A. By not allowing documentation.
B. By the Development Team deciding what work to do in a Sprint.
C. By preventing stakeholders from entering the development room.
D. By removing titles for Development Team members.
E. By being a lightweight framework.

Answer: BDE

NEW QUESTION 9
What is the purpose of a Sprint Review?

A. To take time to judge the validity of the project.
B. To inspect the product increment with the stakeholders and collect feedback on next steps.
C. To review the Scrum Team's activities and processes during the Sprint.
D. To build team sprint.

Answer: B

NEW QUESTION 10
Which three of the following are feedback loops in Scrum? (Choose three.)

A. Sprint Review.
B. Release Planning.
C. Sprint Retrospective.
D. Refinement Meeting.
E. Daily Scrum.

Answer: ACE

NEW QUESTION 10
Which statement best describes the Sprint Backlog as outcome of the Sprint Planning?

A. It is a complete list of all work to be done in a Sprint.
B. Every item has a designated owner.
C. Each task is estimated in hours.
D. It is the Development Team's plan for the Sprint.
E. It is ordered by the Product Owner.

Answer: A

NEW QUESTION 14
The Product Owner determines how many Product Backlog items the Development Team selects for a Sprint.

A. False.
B. True, accordingly to what was committed to the stakeholders.
C. True, but only after confirmation by the resource manager that the Team has enough capacity.
D. True.
E. False, the Scrum Master does that.
F. False, capacity and commitment are the Project manager's responsibility.

Answer: A

NEW QUESTION 18
You have six teams using a traditional method to deliver a product. Your management has asked you to start using Scrum. In the initial project there were separate plans and teams for the layers of a software system, i.e. one for the front-end, one for the middle tier, one for the back-end, and one for the interfaces and services. This resembles what is known as component teams. But you have read that it's a good idea to have teams organized by feature.
What are the advantages of keeping component teams while starting Scrum?

A. There's less initial disruption than organizing into new team
B. As they start, they will discover what works best, and how to potentially re-organize towards this.
C. Component teams generally have the skills needed to create a working Increment of software that provides business value.
D. Because they have worked together for some time, they are likely able to start producing shippable Increments faster that new feature teams would.
E. There are fewer cross-team dependencies than working in feature teams.

Answer: A

NEW QUESTION 20
When is a Sprint over?

A. When the Product Owner says it is done.
B. When all Product Backlog items meet their definition of "Done".
C. When all the tasks are completed.
D. When the time-box expires.

Answer: D

NEW QUESTION 23
Every Development Team should have:

A. At least one representative from each major software engineering discipline (like QA, Dev, UX).
B. The competencies and skills needed to deliver a Done Increment in a Sprint.
C. One Lead Developer and no more than 8 other members.

Answer: B

NEW QUESTION 28
The Product Owner is not collaborating with the Development Team during the Sprint. What are two valuable actions for a Scrum Master to take? (Choose two.)

A. Inform the Product Owner's functional manager.
B. Stop the Sprint, send the Product Owner to a course and restart.
C. Bring up the problem in the Sprint Retrospective.
D. Coach the Product Owner in the values of Scrum and incremental delivery.
E. Nominate a proxy Product Owner.

Answer: CD

NEW QUESTION 30
Which output from Sprint Planning provides the Development Team with a target and overarching direction for the Sprint?

A. The Sprint Backlog.
B. The Sprint Goal
C. The release plan.
D. Sprint Review minutes.

Answer: B

NEW QUESTION 32
What is the time-box for the Sprint Planning meeting?

A. 4 Hours for a monthly Sprint.
B. 8 Hours for a monthly Sprint.
C. Monthly.
D. Whenever it is done.

Answer: B

NEW QUESTION 37
What is included in the Sprint Backlog?

A. User Stories.
B. Tasks.
C. Use Cases.
D. Tests.
E. Any of the above (or others) which are a decomposition of the selected Product Backlog items.

Answer: E

NEW QUESTION 38
A Scrum Master is keeping a list of open impediments, but it is growing and they have been able to resolve only a small portion of the impediments. Which two techniques would be most helpful in this situation?
(Choose two.)

A. Discuss the impediments with the Development Team.
B. Prioritize the list and work on them in order.
C. Arrange a triage meeting with all project managers.
D. Add each open impediment to the Product Backlog.

Answer: AB

NEW QUESTION 41
What are three benefits of self-organization? (Choose three.)

A. Increased creativity.
B. Increased rule compliance.
C. Increased accuracy of estimates.
D. Increased self-accountability
E. Increased commitment.

Answer: ADE

NEW QUESTION 46
What are the two primary ways a Scrum Master keeps a Development Team working at its highest level of productivity? (Choose two.)

A. By ensuring the meetings start and end at the proper time.
B. By removing impediments that hinder the Development Team.
C. By facilitating Development Team decisions.
D. By keeping high value features high in the Product Backlog.

Answer: BC

NEW QUESTION 50
What are two good ways for the Development Team to make non-functional requirements visible? (Choose two.)

A. Put them on a separate list on the Scrum board, available for all to see.
B. Add them to the Product Backlog and keep the Product Owner posted on the expected effort.
C. Run the integration and regression tests before the end of the Sprint, and capture the open work for the Sprint Backlog of the next Sprint.
D. Add them to the definition of "Done" so the work is taken care of every Sprint.

Answer: BD

NEW QUESTION 52
What techniques could the Scrum Master use when the Scrum Team gets caught in an internal disagreement about which agile practices to apply? (Choose the best two answers.)

A. Involve the complete Scrum Team in making a decision.
B. Use coaching techniques; such as open QUESTION NO:s and active listening.
C. Ask an external agile coach what they recommend.
D. Ask team members to take the issue up with to the company's Human Resources department.

Answer: AB

NEW QUESTION 55
During a Sprint, when is new work or further decomposition of work added to the Sprint Backlog?

A. When the Product Owner identifies new work.
B. As soon as possible after they are identified.
C. When the Scrum Master has time to enter them.
D. During the Daily Scrum after the Development Team approves them.

Answer: B

NEW QUESTION 59
If two Scrum Teams are added to the development of a product that previously had only one Scrum Team, what will be the immediate impact on the productivity of the original Scrum Team?

A. Its productivity is likely to decrease.
B. Its productivity is likely to stay the same.
C. Its productivity is likely to increase.

Answer: B

NEW QUESTION 61
Every Scrum Team must have a Product Owner and Scrum Master. (Choose the best answer.)

A. Tru
B. Outcomes affected by their participation and availability.
C. Fals
D. A Product Owner can be replaced by a subject matter expert in the Scrum Team.
E. Fals
F. A Scrum Master is only required when asked for by the Scrum Team.
G. Tru
H. Each must be 100% dedicated to the Scrum Team.

Answer: A

NEW QUESTION 65
When is it most appropriate for a Development Team to change the definition of "Done"?

A. During Spring Planning.
B. Prior to starting a new Sprint.
C. During the Sprint Retrospective.
D. Prior to starting a new project.

Answer: C

NEW QUESTION 68
Which statement best describes a Product Owner's responsibility?

A. Optimizing the value of the work the Development Team does.
B. Managing the project and ensuring that the work meets the commitments to the stakeholders.
C. Directing the Development Team.
D. Keep stakeholders from distracting the Development Team.

Answer: A

NEW QUESTION 72
When do Development Team members take ownership of a Sprint Backlog item?

A. At the Sprint planning meeting.
B. During the Daily Scrum.
C. Neve
D. All Sprint Backlog Items are "owned" by the entire Development Team, even though each one may be done by an individual Development Team member.
E. Whenever a team member can accommodate more work.

Answer: C

NEW QUESTION 74
A Development Team asks their Product Owner to re-order the Product Backlog. The team is waiting for an external supplier to deliver a specific software component. Without that component there won't be enough work in the next Sprint to occupy the full team. The Product Owner asks the Scrum Master for help. What would be good advice to give the Product Owner?

A. Remind the Product Owner that his primary concern is the flow of value reflected in the ordering of the Product Backlog.
B. Tell the Product Owner to re-order the Product Backlog so the work involving the external component can be planned in a separate sprint.
C. Tell the Product Owner that the Product Backlog should be ordered to maximize utilization of the Development Team.

Answer: A

NEW QUESTION 79
Why does a Development Team need a Sprint Goal?

A. A Sprint Goal only gives purpose to Sprint 0.
B. Sprint Goals are not valuabl
C. Everything is known from the Product Backlog.
D. The Development Team is more focused with a common yet specific goal.
E. A Sprint Goal ensures that all of the Product Backlog items selected for the Sprint are implemented.

Answer: C

NEW QUESTION 81
Which are NOT appropriate topics for discussion in a Sprint Retrospective? (Choose all that apply.)

A. Definition of "Done".
B. How the team does its work.
C. Team relations.
D. The value of work currently represented in the Product Backlog.
E. Arranging the Sprint Backlog for the next Sprint.

Answer: AE

NEW QUESTION 86
A product Increment must be released to production at the end of each Sprint.

A. True
B. False

Answer: B

NEW QUESTION 90
Who has the final say on the order of the Product Backlog?

A. The Development Team.
B. The Product Owner.
C. The Scrum Master.
D. The Stakeholders.
E. The CEO.

Answer: B

NEW QUESTION 94
At the seventh Sprint Review, the stakeholders are disappointed and angry. They have determined that the product or system being built will not meet their needs

and will cost more than they are willing to spend. What
factors likely led to this? (Choose two.)

A. The Project Management Office (PMO) has not been engaged adequately.
B. The Product Owner has not been keeping the stakeholders aware of the progress of the project.
C. The stakeholders haven't been using the Sprint Reviews to inspect and evaluate progress.
D. The stakeholders were not allowed to enter the development area.

Answer: AB

NEW QUESTION 97
Which two things are appropriate for a Scrum Master to do if the Development Team doesn't have the engineering tools and infrastructure to completely finish each selected Product Backlog item? (Choose two.)

A. Coach the Development Team to improve its skills, tools, and infrastructure over time and adjust the Definition of "Done" accordingly.
B. Encourage the Product Owner to accept partially "Done" increments until the situation improves.
C. Refocus the current Sprint on establishing the Development Team's infrastructure instead of delivering an increment.
D. Declare the Development Team not ready for Scrum.
E. Have the Development Team establish a Definition of "Done" that is actually possible to achieve given current circumstances.

Answer: AE

NEW QUESTION 102
At the end of a Sprint Product Backlog item worked on during the Sprint does not meet the definition of "Done". What two things should happen with the undone Product Backlog item? (Choose two.)

A. If the stakeholders agree, the Product Owner can accept it and release it to the users.
B. Put it on the Product Backlog for the Product Owner to decide what to do with it.
C. Review the item, add the "Done" part of the estimate to the velocity and create a Story for the remaining work.
D. Do not include the item in the Increment this Sprint.

Answer: BD

NEW QUESTION 106
Which statement best describes Scrum?

A. A defined and predictive process that confirms to the principles of Scientific Management.
B. A complete methodology that defines how to develop software.
C. A cookbook that defines best practices for software development.
D. A framework within which complex products in complex environments are developed.

Answer: D

NEW QUESTION 107
The Sprint Goal is a result of Sprint Planning, as is the Sprint Backlog.

A. True
B. False

Answer: A

NEW QUESTION 111
Which of the following is a Developer accountable for? (Choose the best two answers.)

A. Selecting the Product Owner.
B. Reporting productivity.
C. Creating a plan for the Sprint, the Sprint Backlog.
D. Organizing the work required to meet the Sprint Goal.

Answer: CD

NEW QUESTION 116
The IT manager asks a Development Team for a status report describing the progress throughout the Sprint. The Development Team asks the Scrum Master for advice. The Scrum Master should:
(Choose the best answer.)

A. Talk to the IT manager and explain that progress in Scrum comes from inspecting an Increment at the Sprint Review.
B. Tell the Development Team to figure it out themselves.
C. Tell the Development Team to fit the report into the Sprint Backlog.
D. Create and deliver the report to the manager herself.
E. Ask the Product Owner to send the manager the report.

Answer: A

NEW QUESTION 117

When many Scrum Teams are working on the same product, should all of their increments be integrated every Sprint?

A. Yes, but only for Scrum Teams whose work has dependencies.
B. Yes, otherwise the Product Owners (and stakeholders) may not be able to accurately inspect what is done.
C. No, each Scrum Team stands alone.
D. No, that is far too hard and must be done in a hardening Sprint.

Answer: B

NEW QUESTION 121
What activities would a Product Owner typically undertake in the phase between the end of the current Sprint and the start of the next Sprint?

A. There are no such activitie
B. The next Sprint starts immediately after the current Sprint.
C. Refine the Product Backlog.
D. Work with the Quality Assurance departments on the Increment of the current Sprint.
E. Update the project plan with stakeholders.

Answer: A

NEW QUESTION 122
Which of the following is an example of an Increment? (Choose the best answer.)

A. A plan for the overall product release.
B. A mock-up of the product marketing materials.
C. A design for the product.
D. A product roll-out plan.
E. A valuable, useful set of products featured.
F. All of the above.

Answer: F

NEW QUESTION 125
Select two ways in which technical debt impacts transparency. (Choose two.)

A. When calculated and estimated, the total amount of technical debt shows exactly how long until the Product Owner can release the Increment.
B. It leads to false assumptions about the current state of the system, specifically of an Increment being releasable at the end of a Sprint.
C. As development progresses and code is added, the system becomes more difficult to stabilize, which results in future work being slowed down in unpredictable ways.
D. It enhances transparency for the Product Owner as a Development Team is not allowed to do additional feature development in a Sprint as long as there is technical debt.

Answer: BC

NEW QUESTION 126
You have just been hired by a company new to Scrum. Your management has assigned you to be the Scrum Master of six new Scrum Teams. These teams will build one product. Select two conditions you should strive for in this scenario. (Choose two.)

A. There should be six Product Owners, one for each Scrum Team.
B. There should be six Product Owners, reporting to a chief Product Owner.
C. The product has one Product Backlog.
D. Each Scrum Team should have a separate Product Backlog.
E. There should be only one Product Owner.

Answer: CE

NEW QUESTION 127
During a Sprint Retrospective, the Development Team proposes moving the Daily Scrum to only occur on Tuesdays and Thursdays. Which two are the most appropriate responses for the Scrum Master? (Choose two.)

A. Consider the request and decide on which days the Daily Scrum should occur.
B. Coach the team on why the Daily Scrum is important as an opportunity to update the plan.
C. Have the developers vote.
D. Learn why the Development Team wants this and work with them to improve the outcome of the Daily Scrum.
E. Acknowledge and support the self-organizing team's decision.

Answer: BD

NEW QUESTION 128
During a Sprint Retrospective, for what is the Product Owner responsible?

A. Participating as a Scrum Team member.
B. Summarizing and reporting the discussions to the stakeholders that he/she represents in the Scrum Team.
C. Capturing requirements for the Product Backlog.
D. The Product Owner should not take part in Sprint Retrospectives.

Answer: A

NEW QUESTION 130
Which two of the following are true about the Scrum Master role? (Choose two.)

A. At the Sprint Review, the Scrum Master identifies what has been "done" and what has not been "done".
B. The Scrum Master teaches the Development Team to keep the Scrum meetings to their time-box.
C. The Scrum Master helps those outside the team interact with the Scrum Team.
D. The Scrum Master assigns tasks to Development Team members when they need work.
E. The Scrum Master is responsible for updating the Sprint Burndown.

Answer: BD

NEW QUESTION 131
Which approach is best for Scrum Teams in order to produce valuable Increments? (Choose the best answer.)

A. Each Developer works on the component where they feel that they can contribute.
B. Each Scrum Team is accountable for developing functionality from beginning to end.
C. Each Scrum Team works on an independent set of components.
D. Each Scrum Member works only as an independent layer of the system.

Answer: A

NEW QUESTION 132
When should a Sprint Goal be created?

A. It should have been created in the previous Sprint during Product Backlog refinement.
B. It must be established before Sprint Planning in order to begin planning.
C. A Sprint Goal is not mandatory in Scrum.
D. At any time during the Sprint.
E. During Sprint Planning.

Answer: E

NEW QUESTION 135
A Product Owner wants advice from the Scrum Master about estimating work in Scrum. Which of these is the guideline that a Scrum Master should give?

A. Product Backlog items must be estimated in story points.
B. Estimates are made by the Development Team.
C. Estimates must be in relative units.
D. Scrum forbids estimating.
E. Estimates are made by the Product Owner, but are best checked with the Development Team.

Answer: B

NEW QUESTION 138
What it the main reason for the Scrum Master to be at the Daily Scrum?

A. To gather status and progress information to report to management.
B. To write down any changes to the Sprint Backlog, including adding new items, and tracking progress on the burn-down.
C. He or she does not have to be there; he or she only has to ensure the Development Team has a Daily Scrum.
D. To make sure every team member answers the three questions.

Answer: C

NEW QUESTION 141
Which two things should the Development Team do during the first Sprint? (Choose two.)

A. Make up a plan for the rest of the project.
B. Analyze, describe, and document the requirements for the subsequent Sprints.
C. Develop at least one piece of functionality.
D. Analyze, design, and describe the complete architecture and infrastructure.
E. Create an increment of potentially releasable software.

Answer: CE

NEW QUESTION 144
Who is responsible for tracking the remaining work of the Sprint?

A. The Development Team.
B. The Scrum Master.
C. The Project Manager.
D. The Development Team is consultation with the Product Owner.
E. The Product Owner.

Answer: A

NEW QUESTION 148
As the Sprint Planning meeting progresses, the Development Team sees that the workload is greater than they can handle. Which two are valid actions? (Choose two.)

A. Recruit additional Development Team members before the work can begin.
B. The Development Team ensures that the Product Owner is aware, starts the Sprint, and monitors progress.
C. Cancel the Sprint.
D. Remove or change selected Product Backlog items.
E. The Development Team works overtime during this Sprint.

Answer: BD

NEW QUESTION 152
A Development Team is required to deliver a done Increment by the end of a Sprint. Select two statements that explain what "Done" means. (Choose two.)

A. All work the Development Team is willing to do.
B. Ready for integration.
C. No work left from the definition of "Done".
D. Whatever the Product Owner defines as quality.
E. All work to create software that is ready to be released to end users.

Answer: CE

NEW QUESTION 155
Who is responsible for engaging the stakeholders?

A. The Business Analyst.
B. The Development Team.
C. The Team Manager.
D. The Project Manager.
E. The Product Owner.

Answer: E

NEW QUESTION 160
Which two ways of creating Development Teams are consistent with Scrum's values? (Choose two.)

A. Existing teams propose how they would like to go about organizing into the new structure.
B. Managers personally re-assign current subordinates to new teams.
C. Managers collaborate to assign individuals to specific teams.
D. Bring all the developers together and let them self-organize into Development Teams.
E. The Chief Product Owner determines the new team structures and assignments.

Answer: AD

NEW QUESTION 165
Which three of the following are time-boxed events in Scrum? (Choose three.)

A. Release Testing.
B. Release Retrospective.
C. Sprint Retrospective.
D. Sprint Planning.
E. Sprint Testing.
F. Sprint 0.
G. Daily Scrum.

Answer: CDG

NEW QUESTION 166
Who is accountable for tracking the remaining work toward the Sprint Goal? (Choose the best answer.)

A. The Developers.
B. The Scrum Master.
C. The Product Owner.
D. The Project Manager.

Answer: A

NEW QUESTION 171
Choose two responsibilities of a self-organizing Development Team. (Choose two.)

A. Reorder the Product Backlog.
B. Pull Product Backlog items for the Sprint.
C. Do the work planned in the Sprint Backlog.
D. Increase velocity.
E. Report daily progress to stakeholders.

Answer: BC

NEW QUESTION 173
How much work must a Development Team do to a Product Backlog item it selects for a Sprint?

A. A proportional amount of time on analysis, design, programming, testing, and documentation.
B. As much as it can fit into the Sprin
C. Any remaining work will be transferred to a subsequent Sprint.
D. All development work and at least some testing.
E. As much as it has told the Product Owner will be done for every Product Backlog item it selects in conformance with the definition of "Done".

Answer: D

NEW QUESTION 174
Which does a self-organizing Development Team choose?

A. Sprint length.
B. How to best accomplish its work.
C. Stakeholders for the Sprint Review.
D. When to release, based on its progress.
E. Product Backlog ordering.

Answer: D

NEW QUESTION 177
When does the next Sprint begin?

A. When the Product Owner is ready.
B. Immediately after the conclusion of the previous Sprint.
C. The Monday following the Sprint Review.
D. Immediately following the next Sprint Planning.

Answer: B

NEW QUESTION 181
Which statement best describes the Sprint Review?

A. It is used to congratulate the Development Team if it did what it forecast, or to punish the Development Team if it failed to meet its forecast.
B. It is a demo at the end of the Sprint for everyone in the organization to check on the work done.
C. It is a mechanism to control the Development Team's activities during a Sprint.
D. It is when the Scrum Team and stakeholders inspect the outcome of a Sprint and figure out what to do next.

Answer: D

NEW QUESTION 185
Who should know the most about the progress toward a business objective or a release?

A. The Project Manager.
B. The Scrum Master.
C. The Development Team.
D. The Product Owner.

Answer: D

NEW QUESTION 186
How do you know that a Development Team is cross-functional?

A. Development Team has all the skills to create a potentially releasable increment by the end of every Sprint.
B. A few of the Development Team members pair program and do Test Driven Development.
C. There are no conflicts within the Development Team.
D. Every member of the Development Team is able to perform every task.

Answer: A

NEW QUESTION 189
Multiple Scrum Teams working on the same product or system all select work from the same Product Backlog.

A. True
B. False

Answer: A

NEW QUESTION 194
A Scrum Team has been working on a product for nine Sprints. A new Product Owner comes in, understanding he is accountable for the Product Backlog.

However, he is unsure about his responsibilities. Which two activities are part of the Product Owner role according to Scrum? (Choose two.)

A. Ensuring that the most valuable functionality is produced first, at all times.
B. Interacting with stakeholders.
C. Providing the Development Team with detailed specifications.
D. Describing features as Use Cases.
E. Creating detailed functional test cases.

Answer: AB

NEW QUESTION 197
Who determines how work is performed during the Sprint?

A. Architects.
B. The Development Team.
C. The Scrum Master.
D. Subject matter experts.
E. Development Team managers.

Answer: B

NEW QUESTION 200
Which best describes the Product Backlog?

A. It is allowed to grow and change as more is learned about the product and its customers.
B. It provides just enough information to enable a Scrum team to start the design phase of a product.
C. It contains all foreseeable tasks and requirements from which the Scrum team can develop and maintain a complete project plan.
D. It is baselined to follow change management processes.

Answer: A

NEW QUESTION 204
Scrum is a methodology that tells in detail how to build software incrementally.

A. True
B. False

Answer: B

NEW QUESTION 205
A Sprint Retrospective should be held:

A. At the end of each Sprint.
B. At the beginning of each Sprint.
C. Only when the Scrum Team determines it needs one.
D. At the end of the last Sprint in a project or a release.

Answer: A

NEW QUESTION 207
Which two activities will a Product Owner engage in during a Sprint? (Choose two.)

A. Run the Daily Scrum.
B. Prioritize the Development Team's work on the Sprint Backlog.
C. Update the Sprint burndown chart.
D. Answer questions from the Development Team about items in the current Sprint.
E. Work with the stakeholders.

Answer: DE

NEW QUESTION 211
What are two responsibilities of testers in a Development Team? (Choose two.)

A. Verifying the work of programmers.
B. Everyone in the Development Team is responsible for quality.
C. Tracking quality metrics.
D. Finding bugs.
E. Scrum has no "tester" role.

Answer: BE

NEW QUESTION 215
What is a Development Team responsible for? (Choose two.)

A. Resolving internal team conflicts.

B. Reporting productivity.
C. Selecting the Product Owner.
D. Organizing the work required to meet the Sprint Goal.

Answer: AD

NEW QUESTION 219
Scrum has a role called "Project Manager".

A. True
B. False

Answer: B

NEW QUESTION 222
Which two things should the Development Team do during the first Sprint? (Choose two.)

A. Make up a plan for the rest of the project.
B. Analyze, describe, and document the requirements for the subsequent Sprints.
C. Develop at least one piece of functionality.
D. Define the major product features and release plan architecture
E. Create an increment of potentially releasable software.

Answer: CE

NEW QUESTION 225
What two techniques could the Scrum Master use when the Scrum Team gets caught in an internal disagreement about which development techniques to apply? (Choose two.)

A. Involve the complete Development Team.
B. Use coaching techniques; such as open questions and active listening.
C. Ask an external technical specialist to make the decision.
D. Send every team member to the company's HR department to express their concerns.

Answer: AB

NEW QUESTION 228
Which of the following services are appropriate for a Scrum Master in regard to the Daily Scrum?

A. Lead the discussions of the Development Team.
B. Make sure that all 3 questions have been answered by each member of the team.
C. Keep track of whether each team member has a chance to speak.
D. Teach the Development Team to keep the Daily Scrum within the 15 minute time-box.
E. All of the above.

Answer: D

NEW QUESTION 230
Which are properties of the Daily Scrum? (Choose two.)

A. It is facilitated by the team lead.
B. It is held first thing in the morning.
C. It is fifteen minutes or less in duration.
D. It is free from and designed to promote conversation.
E. It consists of the Scrum Master asking the Team members the three questions.
F. Its location and time remain constant.

Answer: CF

NEW QUESTION 231
What is the recommended size for a Development Team?

A. 7 plus or minus 3.
B. At least 7.
C. 9.
D. 3 to 9.

Answer: D

NEW QUESTION 235
A Development Team selects a set of Product Backlog items for a Sprint Backlog with the intent to get the selected items "Done" by the end of the Sprint. Which three phrases best describe the purpose of a definition of "Done"? (Choose three.)

A. It controls whether the developers have performed their tasks.
B. It provides a template for elements that need to be included in the technical documentation.

C. It creates transparency over the work inspected at the Sprint Review.
D. It trucks the percent completeness of a Product Backlog item.
E. It guides the Development Team is creating a forecast at the Sprint Planning.
F. It defines what it takes for an Increment to be ready for release.

Answer: CDF

NEW QUESTION 239
How should Product Backlog items be chosen when multiple Scrum Teams work from the same Product Backlog?

A. The Scrum Team with the highest velocity pulls Product Backlog items first.
B. The Development Teams pull in work in agreement with the Product Owner.
C. The Product Owner should provide each team with its own Product Backlog.
D. Each Scrum Team takes an equal numbers of items.
E. The Product Owner decides.

Answer: B

NEW QUESTION 240
Which two activities will a Product Owner engage in during a Sprint? (Choose two.)

A. Run the Daily Scrum.
B. Prioritize the Development Team's work on the Sprint Backlog.
C. Update management on what is being worked on.
D. Answer QUESTION NO:s from the Development Team about items in the current Sprint.

Answer: CD

NEW QUESTION 241
Several Sprints into a project, the Product Owner tells the Scrum Master that a key stakeholder just started using the product. The stakeholder is unhappy with the quality of the product. What are two good options for the Scrum Master? (Choose the best two answers.)

A. Wait to bring this up until the Sprint Retrospective.
B. Encourage the Product Owner to put quality specifications on the Product Backlog and express the stakeholder's concern to the Developers.
C. Bring the concern to the testers to improve how the Product is verified.
D. Explain to the Product Owner that it is up to the Developers to decide on acceptable quality standards.
E. Coach the Product Owner on how to talk with the Developers about this concern.

Answer: BC

NEW QUESTION 244
When multiple teams work together on the same product, each team should maintain a separate Product Backlog.

A. True
B. False

Answer: B

NEW QUESTION 248
Which are appropriate topics for discussion in a Sprint Retrospective? (Choose the best three answers.)

A. Arranging the Sprint Backlog for the next Sprint.
B. The value of work currently represented in the Product Backlog.
C. Team relations
D. Definition of Done.
E. How the Scrum Team does its work.

Answer: BCE

NEW QUESTION 251
Which of the following are true about the length of the Sprint? (Choose two.)

A. The length of the Sprint should be proportional to the work that is done in between Sprints.
B. It is best to have Sprints of consistent length throughout a development effort.
C. Sprint length is determined during Sprint Planning, and should hold the time it will take to code the planned features in the upcoming Sprint, but does not include time for any testing.
D. Sprint length is determined during Sprint Planning, and should be long enough to make sure the Development Team can deliver what is to be accomplished in the upcoming Sprint.
E. All Sprints must be 1 month or less.

Answer: BE

NEW QUESTION 252
One of the Scrum events is the Daily Scrum. What are two intended outcomes of the Daily Scrum? (Choose two.)

A. A shared understanding of the most important work to be undertaken next to achieve the best possible progress toward the Sprint goal.
B. An update of completed tasks and of the remaining work so the Scrum Master can plan the next day.
C. A status report for the upper management indicating what each individual has done, will be doing, and what is impending him/her.
D. An updated Scrum board to make Sprint progress transparent for the stakeholders.
E. New impediments for the Scrum Master to take care of.

Answer: AE

NEW QUESTION 257
What are two good ways for a Scrum Team to ensure security concerns are satisfied? (Choose two.)

A. Postpone the work until a specialist can perform a security audit and create a list of security-related Product Backlog items.
B. Add security concerns to the definition of "Done".
C. Add a Sprint to specifically resolve all security concerns.
D. Delegate the work to the concerned department.
E. Have the Scrum Team create Product Backlog items for each concern.

Answer: BE

NEW QUESTION 262
Which three purposes does the definition of "Done" serve? (Choose three.)

A. Guide the Development Team on how many Product Backlog items to select for the Sprint.
B. Create a shared understanding of when work is complete.
C. Describe the purpose, objective, and time-box of each Scrum event.
D. Describe the work that must be done before the Sprint is allowed to end.
E. Increase transparency.

Answer: BCD

NEW QUESTION 264
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