



# PRINCE2-Exams

## Exam Questions PRINCE2-Foundation

PRINCE2 Foundation exam

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#### NEW QUESTION 1

- (Exam Topic 2)

Which is a minimum requirement for applying the risk theme?

- A. Threats must be assessed for their impact on the viability of the project
- B. A single role that is responsible for all risks must be defined
- C. The PRINCE2 risk management procedure must be followed
- D. Team managers must maintain their own risk registers

**Answer:** A

#### Explanation:

Reference <https://www.prince2primer.com/prince2-2017-risk-theme-changes/>

#### NEW QUESTION 2

- (Exam Topic 2)

How does PRINCE2 ensure that the specific management needs of an organization are met?

- A. By incorporating tailoring
- B. By mandating training
- C. By focusing on viability
- D. By representing best practice

**Answer:** D

#### NEW QUESTION 3

- (Exam Topic 2)

Which is a purpose of the 'initiating a project' process?

- A. To ensure the project has a sound basis before asking the project board to authorize the project
- B. To authorize the stage plan for the next management stage of the project
- C. To establish a contract between the project management team and the commissioning organization
- D. To ensure that prerequisites are in place before starting the project

**Answer:** A

#### NEW QUESTION 4

- (Exam Topic 2)

Identify the missing word in the following sentence.

[ ? ] is the measurable decline resulting from a negative outcome.

- A. An exception
- B. A dis-benefit
- C. An off-specification
- D. A risk

**Answer:** B

#### NEW QUESTION 5

- (Exam Topic 2)

Within which integrated element does PRINCE2 set minimum requirements?

- A. Themes
- B. Processes
- C. Principles
- D. Project environment

**Answer:** A

#### NEW QUESTION 6

- (Exam Topic 2)

How does the 'managing product delivery' process achieve its purpose?

- A. By agreeing requirements for how project work should be undertaken
- B. By producing highlight reports to enable the project board to oversee the work
- C. By requiring the project manager to produce and monitor team plans
- D. By escalating issues and risks that cannot be resolved within stage tolerance

**Answer:** A

#### NEW QUESTION 7

- (Exam Topic 2)

Which statement is CORRECT about the customer and suppliers of a project in a commercial environment?

- A. Each party may have their own business case for undertaking the project
- B. Both parties must apply the same external governance to the project
- C. The risk appetite should be collaboratively set before the project starts
- D. Management systems need to be unified for successful project delivery

**Answer:** A

#### NEW QUESTION 8

- (Exam Topic 2)

In a commercial environment, which process links the team manager and the PRINCE2 method used in a project?

- A. Directing a project
- B. Managing product delivery
- C. Managing a stage boundary
- D. Initiating a project

**Answer:** B

#### Explanation:

Reference <https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/>

#### NEW QUESTION 9

- (Exam Topic 2)

Which is NOT considered when defining risk tolerance?

- A. A Project Board's attitude towards risk taking
- B. The allocated risk budget
- C. An organization's risk appetite
- D. The amount of risk a Project Board considers acceptable

**Answer:** B

#### NEW QUESTION 10

- (Exam Topic 2)

How does applying the 'focus on products' principle help to ensure that stakeholder expectations are met?

- A. By providing a common understanding of the products required
- B. By providing the tolerances for the project manager's objectives
- C. By providing roles descriptions for the project management team
- D. By providing the justification for the project

**Answer:** A

#### NEW QUESTION 10

- (Exam Topic 2)

Which is a true statement about acceptance criteria?

- A. Acceptance criteria are used to produce the customer's quality expectations
- B. Acceptance criteria are less specific and precise than customer's quality expectations
- C. Once agreed, acceptance criteria CANNOT be changed
- D. Acceptance criteria should be agreed between the customer and the supplier

**Answer:** D

#### NEW QUESTION 12

- (Exam Topic 2)

Which statement about applying the 'tailor to suit the project' principle is CORRECT?

- A. PRINCE2 can be tailored to be used with any type of project
- B. A technically complex project should NOT tailor PRINCE2
- C. The tailoring of PRINCE2 is MOST appropriate for agile projects
- D. A project which is part of a programme should NOT tailor PRINCE2

**Answer:** A

#### Explanation:

Reference:

<http://prince2.wiki/Tailoring>

#### NEW QUESTION 15

- (Exam Topic 2)

Which is created during the Starting up a Project process?

- A. Project mandate
- B. Project management team role descriptions

- C. Communication Management Strategy
- D. Quality Register

**Answer:** B

#### NEW QUESTION 20

- (Exam Topic 2)

According to the 'defined roles and responsibilities' principle, what must be represented in the project management team?

- A. Project board, project manager and project assurance roles
- B. Directing, managing and delivering levels
- C. Business, user and supplier interests
- D. Corporate, programme management or the customer parties

**Answer:** C

#### Explanation:

Reference

[http://prince2.wiki/Define\\_roles\\_and\\_responsibilities](http://prince2.wiki/Define_roles_and_responsibilities)

#### NEW QUESTION 22

- (Exam Topic 2)

According to PRINCE2, why might there be more than one business case for a project?

- A. There may be more than one management stage in the project
- B. The project may be in a commercial environment with a number of suppliers
- C. There may be more than one work package being delivered in the project
- D. The project may be in a programme environment

**Answer:** B

#### Explanation:

Reference <https://www.prince2primer.com/prince2-practitioner-questions-answers-business-case/>

#### NEW QUESTION 25

- (Exam Topic 2)

Which is a purpose of the Risk theme?

- A. Establish a procedure to ensure every change is agreed by the relevant authority before it takes place
- B. Establish a cost-effective procedure to identify, assess and control uncertainty
- C. Establish mechanisms to control any unacceptable deviations from plan
- D. Establish mechanisms to manage risks at the corporate or programme level of an organization

**Answer:** B

#### NEW QUESTION 26

- (Exam Topic 2)

Which is an objective of the 'controlling a stage' process?

- A. To review the business justification for the project
- B. To replan the current stage when directed
- C. To develop products to defined quality criteria
- D. To produce a learn plan for the work package

**Answer:** D

#### NEW QUESTION 29

- (Exam Topic 2)

Which PRINCE2 principle helps to address a concern that the project team may NOT have worked on a similar project?

- A. Defined roles and responsibilities
- B. Learn from experience
- C. Manage by exception
- D. Focus on products

**Answer:** B

#### Explanation:

Reference <https://www.prince2primer.com/academy/uncategorized/>

#### NEW QUESTION 30

- (Exam Topic 2)

Which is a purpose of the 'managing a stage boundary' process?

- A. To enable the project board to approve the continuation of the project
- B. To exercise overall control over the project while delegating day-to-day management

- C. To assign work to be controlled by the team manager
- D. To define the work that needs to be done to deliver the project product

**Answer:** A

**Explanation:**

Reference  
[http://prince2.wiki/Managing\\_a\\_Stage\\_Boundary#Objective](http://prince2.wiki/Managing_a_Stage_Boundary#Objective)

**NEW QUESTION 31**

- (Exam Topic 2)

Which statement about the length of management stages in a project is CORRECT?

- A. A higher level of major risk will require a stage to be longer
- B. Stage length is influenced by project board availability
- C. A higher level of major risk will require a stage to be shorter
- D. Use of management stages represents a time driven control

**Answer:** C

**NEW QUESTION 34**

- (Exam Topic 2)

Which is a purpose of a lessons log?

- A. To record any lessons that are raised in checkpoint reports
- B. To document that corrective action is being taken
- C. To escalate lessons to the project board
- D. To raise improvements with project assurance

**Answer:** A

**Explanation:**

Reference <https://mplaza.pm/prince2-lessons-log-template/>

**NEW QUESTION 37**

- (Exam Topic 2)

Why does the project board review the PID during an end stage assessment?

- A. To confirm that project controls are adequate for the remainder of the project
- B. To notify the commissioning organization that the project has been authorized
- C. To review summarized progress to date and decide what to do next with the project
- D. To ensure that post-project reviews of operational performance are planned

**Answer:** C

**NEW QUESTION 38**

- (Exam Topic 2)

When tailoring PRINCE2 to suit the project, [?] may be changed to suit other standards or policies.

- A. Defined acceptance criteria
- B. the PRINCE2 principles
- C. the terminology used
- D. the number of themes applied

**Answer:** D

**NEW QUESTION 42**

- (Exam Topic 2)

Which theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Progress
- B. Change
- C. Organization
- D. Quality

**Answer:** A

**Explanation:**

Reference <https://www.whatisprince2.net/prince2-theme-progress.php>

**NEW QUESTION 45**

- (Exam Topic 2)

Which PRINCE2 principle is being applied when tolerances are set for the three levels of plan?

- A. Manage by stages
- B. Manage by exception

- C. Continued business justification
- D. Learn from experience

**Answer:** A

**Explanation:**

Reference <https://www.whatisprince2.net/prince2-theme-plans.php>

**NEW QUESTION 49**

- (Exam Topic 2)

Which is an objective of the 'directing a project' process?

- A. To tailor the project's products and roles so that the project suits the circumstances
- B. To respond to the project mandate by starting up a project
- C. To provide an interface between the project and corporate management
- D. To ensure the stage products are delivered to the stated quality standards

**Answer:** C

**Explanation:**

Reference:

<https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-princ>

**NEW QUESTION 52**

- (Exam Topic 2)

Which is part of quality control?

- A. Undertaking quality reviews
- B. Writing product descriptions
- C. Providing assurance that the project is being conducted properly
- D. Documenting the customer's quality expectations

**Answer:** A

**Explanation:**

Reference

[http://prince2.wiki/Quality#Part\\_2:\\_Quality\\_Control\\_Introduction](http://prince2.wiki/Quality#Part_2:_Quality_Control_Introduction)

**NEW QUESTION 57**

- (Exam Topic 2)

Which role is responsible for appointing the senior user in a project that is independent from a program?

- A. The project manager
- B. The executive
- C. Corporate, program management or the customer
- D. Project assurance

**Answer:** C

**Explanation:**

Reference <https://www.prince2primer.com/prince2-roles-and-responsibilities/>

**NEW QUESTION 59**

- (Exam Topic 2)

Which is a purpose of a Project Product Description?

- A. Records the costs and timescales for delivery of the project's final product
- B. Shows the dependencies between the project's products to aid planning
- C. Provides a list of all the products to be delivered by the project
- D. Defines what the project must deliver in order to gain acceptance

**Answer:** D

**NEW QUESTION 64**

- (Exam Topic 2)

Which action should the project manager take during the 'assessing issues' step?

- A. Create an exception plan for project board approval
- B. Gain project board feedback on the Issue priority
- C. Consider the impact of alternative options for resolution
- D. Determine the initial priority of the issue that has been raised

**Answer:** D

**NEW QUESTION 67**



- (Exam Topic 2)

Which is a factor when deciding the duration of a management stage?

- A. The work packages to be delivered
- B. The level of risk in the project
- C. The cost of the stage
- D. The number of products to be produced in the project

**Answer:** B

**Explanation:**

Reference <https://www.prince2primer.com/the-design-of-prince2-management-stages/>

#### NEW QUESTION 72

- (Exam Topic 2)

What must be done for a project to be a PRINCE2 project?

- A. The project must form part of a programme or portfolio
- B. The project must meet the minimum requirements for applying the themes
- C. The project must use the recommended approach to planning
- D. The project roles must be combined wherever possible

**Answer:** A

#### NEW QUESTION 77

- (Exam Topic 2)

What is the change authority role permitted to authorize?

- A. Risks to the project
- B. Adjustments to the limits on the change budget
- C. Changes to stage tolerance
- D. Changes to the project that do not exceed a defined budget

**Answer:** D

#### NEW QUESTION 82

- (Exam Topic 2)

What is described as an organization's unique attitude towards risk taking

- A. Risk appetite
- B. Risk management
- C. Risk evaluation
- D. Risk tolerance

**Answer:** A

#### NEW QUESTION 86

- (Exam Topic 2)

Which is a purpose of the 'initiating a project' process?

- A. To decide if it is worthwhile to initiate a project
- B. To decide on the project approach
- C. To establish solid foundations for a project
- D. To identify the number of work packages required

**Answer:** C

**Explanation:**

Reference

[http://prince2.wiki/Initiating\\_a\\_Project#Objective](http://prince2.wiki/Initiating_a_Project#Objective)

#### NEW QUESTION 89

- (Exam Topic 2)

Which process has the objective of confirming that acceptance criteria have been met?

- A. Controlling a stage
- B. Directing a project
- C. Managing product delivery
- D. Closing a project

**Answer:** D

#### NEW QUESTION 90

- (Exam Topic 2)

Which product describes the method the project will use to engage with corporate, programme management or the customer?



- A. Quality management approach
- B. Communication management approach
- C. Change control approach
- D. Benefits management approach

**Answer:** A

#### NEW QUESTION 94

- (Exam Topic 2)

What product would enable the Project Manager to review how a Work Package is performing against its cost tolerance?

- A. Configuration Item Record
- B. Quality Register
- C. Highlight Report
- D. Checkpoint Report

**Answer:** D

#### NEW QUESTION 96

- (Exam Topic 2)

Which is a purpose of the 'initiating a project' process?

- A. To produce a stage plan for each stage of a multi-stage project
- B. To enable the project board to decide whether it is worthwhile to initiate a project
- C. To provide a fixed point at which acceptance for the project product is confirmed
- D. To enable an organization to understand the work needed to deliver the project's products

**Answer:** B

#### Explanation:

Reference

[http://prince2.wiki/Initiating\\_a\\_Project#Objective](http://prince2.wiki/Initiating_a_Project#Objective)

#### NEW QUESTION 99

- (Exam Topic 2)

Identify the missing word(s) in the following sentence. During a quality review meeting [ ? ] any identified defects.

- A. a solution should be designed for
- B. an issue should be created for
- C. the agreed actions should be recorded for
- D. the chair will approve the solution to

**Answer:** C

#### NEW QUESTION 102

- (Exam Topic 2)

Which describes a project benefit?

- A. A specialist product of the project
- B. The result of a change derived from using the project's products
- C. An uncertain result caused by project actions
- D. A measurable improvement resulting from an outcome

**Answer:** D

#### NEW QUESTION 103

- (Exam Topic 2)

How should the Team Manager report that tolerances are forecast to be exceeded?

- A. Create an Exception Report
- B. Create a Highlight Report
- C. Raise an issue
- D. Grant a concession

**Answer:** C

#### NEW QUESTION 108

- (Exam Topic 2)

What is an advantage of dividing the project into stages?

- A. Detailed plans can be prepared closer to the time events will take place
- B. the project board can delegate management of the project to team managers
- C. The project can be authorized by the project manager on a stage by stage basis
- D. The project brief can be updated towards the end of each stage

**Answer:** A

#### NEW QUESTION 111

- (Exam Topic 2)

Which risk response type is appropriate to respond to an opportunity?

- A. Accept
- B. Fallback
- C. Exploit
- D. Transfer

**Answer:** C

#### NEW QUESTION 116

- (Exam Topic 2)

Which is a purpose of an End Project Report?

- A. Identify individuals or groups that need to be told that the project is coming to an end
- B. Review how well the project performed against the Project Initiation Documentation used to authorize it
- C. Identify individuals or groups that are responsible for measuring the expected benefits after the project has closed
- D. Ensure that key project information is archived and made secure

**Answer:** B

#### NEW QUESTION 121

- (Exam Topic 2)

Which statement defines a risk?

- A. A certain event occurring in the future that will have a negative impact on the project's objectives
- B. An event that has already occurred that the Project Manager must deal with immediately
- C. An uncertain event, or set of events that, should it or they occur, will have an effect on the achievement of objectives
- D. An uncertain event, or set of events that, should it or they occur, will be automatically escalated to the Project Board for a response

**Answer:** C

#### NEW QUESTION 123

- (Exam Topic 2)

Identify the missing words in the following sentence.

The 'directing a project' process starts when [ ? ] and is triggered by the request to initiate a project.

- A. the 'starting up a project' process is completed
- B. the project mandate has been approved by the project board
- C. the project board has agreed the project strategies
- D. corporate, programme management or the customer have authorized a project

**Answer:** A

#### Explanation:

Reference <https://www.siliconbeachtraining.co.uk/blog/prince2-directing-project-process-dp>

#### NEW QUESTION 126

- (Exam Topic 2)

To meet the minimum requirements for applying the progress theme, what must be considered?

- A. How lessons will be learned
- B. How time-driven reports will be produced
- C. Which management products will be baselined
- D. Who is responsible for reporting on progress

**Answer:** B

#### Explanation:

Reference  
<http://prince2.wiki/Themes>

#### NEW QUESTION 130

- (Exam Topic 2)

Which process provides information for the project board to review a completed stage and confirm continued business justification?

- A. Controlling a stage
- B. Closing a project
- C. Directing a project
- D. Managing a stage boundary

**Answer:** D

#### Explanation:

Reference <https://www.prince2.com/uk/prince2-processes>

#### NEW QUESTION 135

- (Exam Topic 2)

Which activity is part of the recommended risk management procedure?

- A. Allocating a budget to investigate issues
- B. Reviewing risk management practices to ensure that they are performing effectively
- C. Sending information to stakeholders about risks to the projects
- D. Resolving conflicts between the project and the programme board

**Answer:** B

#### NEW QUESTION 138

- (Exam Topic 2)

What must a PRINCE2 project demonstrate?

- A. Application of PRINCE2 principles
- B. Application of proper leadership skills
- C. Application of the activities in each process
- D. Application of tools appropriate for the industry

**Answer:** A

#### NEW QUESTION 139

- (Exam Topic 2)

Which is an objective of the 'starting up a project' process?

- A. To approve the initiation stage
- B. To select the project mandate
- C. To define the project quality management approach
- D. To appoint the project management team

**Answer:** A

#### Explanation:

Reference

[http://prince2.wiki/Starting\\_Up\\_a\\_Project#Purpose](http://prince2.wiki/Starting_Up_a_Project#Purpose)

#### NEW QUESTION 144

- (Exam Topic 2)

Which process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Directing a project
- B. Managing a stage boundary
- C. Controlling a stage
- D. Starting up a project

**Answer:** C

#### Explanation:

Reference

<https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-controlling-a-stage-process-in-p>

#### NEW QUESTION 147

- (Exam Topic 2)

Which role is responsible for the quality of the specialist products delivered in the project?

- A. Executive
- B. Senior user
- C. Senior supplier
- D. Project assurance

**Answer:** C

#### Explanation:

Reference

[http://www.fmdconsultants.co.uk/p2\\_roles\\_and\\_responsibilities\\_v01.docx](http://www.fmdconsultants.co.uk/p2_roles_and_responsibilities_v01.docx)

#### NEW QUESTION 148

- (Exam Topic 2)

Which is a true statement about PRINCE2 event-driven controls?

- A. Event-driven controls take place at predefined periodic intervals
- B. Event-driven controls are produced at the frequency defined in a Work Package
- C. Event-driven controls are used for decision making
- D. Checkpoint Reports are event-driven controls

**Answer:** C

**NEW QUESTION 153**

- (Exam Topic 2)

How many tasks does the product-based planning technique describe?

- A. One
- B. Two
- C. Three
- D. Four

**Answer:** D

**NEW QUESTION 157**

- (Exam Topic 2)

Identify the missing words in the following sentence.

The project manager [ ? ] for day-to-day management of the project.

- A. and the project board are responsible
- B. and the team manager(s) are accountable
- C. has responsibility
- D. decides who is responsible

**Answer:** C

**Explanation:**

Reference

[http://prince2.wiki/Directing\\_a\\_Project](http://prince2.wiki/Directing_a_Project)

**NEW QUESTION 159**

- (Exam Topic 2)

Where can people who join a project after initiation quickly and easily find information about how the project is being managed?

- A. Project brief
- B. Project initiation documentation
- C. Project mandate
- D. Project product description

**Answer:** B

**NEW QUESTION 161**

- (Exam Topic 2)

Which product identifies the management stages and timescales of a project?

- A. Project Brief
- B. Project Product Description
- C. Project Plan
- D. Initiation Stage Plan

**Answer:** C

**NEW QUESTION 165**

- (Exam Topic 2)

Which statement applies to Stage Plans?

- A. Always have the same duration as the Project Plan
- B. Are produced at the same time as the Project Initiation Documentation
- C. Assist the Project Manager in the day-to-day running and control of the project
- D. Provide a baseline against which the Project Board monitor overall progress

**Answer:** C

**NEW QUESTION 166**

- (Exam Topic 2)

Identify the missing word(s) in the following sentence. The Quality theme provides a set of rules and procedures which ensure that the [ ? ] created meet(s) the needs of the business.

- A. controls
- B. products
- C. project management team
- D. stages

**Answer:** B

**NEW QUESTION 171**

- (Exam Topic 2)

Which role is responsible for ensuring the project is justified in terms of cost?

- A. Project manager
- B. Executive
- C. Senior user
- D. Senior supplier

**Answer:** B

#### NEW QUESTION 172

- (Exam Topic 2)

According to PRINCE2, which characteristic is necessary for an effective project board?

- A. An ability to delegate
- B. An attention to detail
- C. A calm management style
- D. A 'problem-solving' approach

**Answer:** A

#### Explanation:

Reference <https://www.prince2primer.com/project-board/>

#### NEW QUESTION 177

- (Exam Topic 2)

Who represents the three project interests on a project?

- A. Project manager
- B. Project support
- C. External project stakeholders
- D. Project board

**Answer:** D

#### Explanation:

Reference

[http://prince2.wiki/Organization#Three\\_Project\\_Interests](http://prince2.wiki/Organization#Three_Project_Interests)

#### NEW QUESTION 180

- (Exam Topic 2)

What is performed as part of the recommended risk management procedure?

- A. A budget to investigate issues is allocated
- B. Risk management practices are reviewed to ensure that they are performed effectively
- C. Information about risks to the projects is sent to project stakeholders
- D. Conflicts between the project and the programme board are resolved

**Answer:** A

#### Explanation:

Reference

<https://www.greycampus.com/opencampus/prince-2-foundation/prince2-risk-management-procedure>

#### NEW QUESTION 184

- (Exam Topic 2)

Identify the missing words in the following sentence. Project assurance personnel [ ? ] the project manager.

- A. are able to overturn the decisions of
- B. must be accountable to
- C. should support
- D. report to the project board and

**Answer:** C

#### NEW QUESTION 187

- (Exam Topic 2)

Identify the missing words in the following sentence.

The 'starting up a project' process is triggered when a [ ? ] is available.

- A. project business case
- B. project mandate
- C. stage plan
- D. work package

**Answer:** B

#### NEW QUESTION 188

- (Exam Topic 2)

Which is a purpose of the change theme?

- A. To prevent change to baselined products
- B. To identify, assess and control any potential and approved changes to baselined products
- C. To establish mechanisms to monitor and compare actual achievements against those planned
- D. To assess and control uncertainty

**Answer:** B

#### Explanation:

Reference

<https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-prince2-change-theme>

#### NEW QUESTION 191

- (Exam Topic 2)

Which process is used to define how baselines will be established and controlled?

- A. Controlling a stage
- B. Directing a project
- C. Initiating a project
- D. Starting up a project

**Answer:** D

#### Explanation:

Reference

<http://prince2.wiki/Quality>

#### NEW QUESTION 194

- (Exam Topic 2)

Identify the missing word in the following sentence.

The PRINCE2 method addresses project management with four integrated elements: principles, themes, [ ? ] and tailoring PRINCE2 to the project environment.

- A. activities
- B. processes
- C. products
- D. quality

**Answer:** B

#### Explanation:

Reference

<http://www.innolead.co.bw/index.php/inno-content/cid/27/prince2/>

#### NEW QUESTION 196

- (Exam Topic 2)

Which should be provided by a project mandate?

- A. Terms of reference
- B. Detailed Business Case
- C. Stage tolerances
- D. Initiation Stage Plan

**Answer:** A

#### NEW QUESTION 201

- (Exam Topic 2)

Which is an objective of the 'managing a product delivery' process?

- A. To ensure the business case is regularly reviewed
- B. To assess whether the stage products have been approved
- C. To deliver the planned specialist products within tolerance
- D. To request authorization to start the next stage

**Answer:** C

#### Explanation:

Reference

[http://prince2.wiki/Managing\\_Product\\_Delivery#Objective](http://prince2.wiki/Managing_Product_Delivery#Objective)

#### NEW QUESTION 202

- (Exam Topic 2)

According to the 'continued business justification' principle, what should happen to the funds when a project can no longer be justified?

- A. They should be returned to corporate, programme management or customer
- B. They should be used to create an alternative business case for the project
- C. They should be transferred back to the project board to reassign
- D. They should be used to deliver a reduction in the scope of the project

**Answer:** A

#### NEW QUESTION 204

- (Exam Topic 2)

Why can PRINCE2 be applied to any type of project?

- A. Because it provides the project manager with procedures for managing project risks and issues
- B. Because it allows each member of the project management team to fully understand their role and responsibilities
- C. Because it separates the management of the project from the specialist work needed to deliver the products
- D. Because it provides the project manager with a planning procedure to plan the project more effectively

**Answer:** B

#### Explanation:

Reference <https://www.prince2.com/uk/prince2-methodology>

#### NEW QUESTION 209

- (Exam Topic 2)

What plan is created, and submitted for approval, during the Managing a Stage Boundary process?

- A. Team Plan
- B. Stage Plan
- C. Benefits Review Plan
- D. Project Plan

**Answer:** B

#### NEW QUESTION 214

- (Exam Topic 2)

When is the 'managing a stage boundary' process used?

- A. Immediately after the project board has authorized the previous stage
- B. Immediately after the project board has authorized the next stage
- C. Near the end of each stage
- D. Near the end of delivery stages

**Answer:** D

#### NEW QUESTION 216

- (Exam Topic 2)

Which is a true statement about time-driven controls?

- A. Time-driven controls are used for monitoring the progress of Work Packages and management stages
- B. Time-driven controls take place when specific events happen
- C. Time-driven controls are produced at the end of a stage
- D. An Exception Report is a time-driven control

**Answer:** A

#### NEW QUESTION 217

- (Exam Topic 2)

What is documented in the project plan to support the 'manage by exception' principle?

- A. The project's tolerances for cost and time
- B. A project product's quality criteria
- C. The expected project benefits
- D. Activities to mitigate project risks

**Answer:** A

#### NEW QUESTION 219

- (Exam Topic 2)

Identify the missing words in the following sentence.

The 'managing product delivery' process provides a controlled link between [ ? ] and a project manager.

- A. project assurance
- B. the project board
- C. the corporate, programme management or the customer
- D. a team manager



**Answer:** D

**NEW QUESTION 221**

- (Exam Topic 2)

Who is responsible for documenting any tailoring of the business case theme?

- A. Executive
- B. Business project assurance
- C. Project manager
- D. Corporate management

**Answer:** C

**NEW QUESTION 226**

- (Exam Topic 2)

Which role is responsible for creating Checkpoint Reports?

- A. Senior Supplier
- B. Team Manager
- C. Change Authority
- D. Project Support

**Answer:** B

**NEW QUESTION 229**

- (Exam Topic 2)

Which process monitors work that has been assigned to a team manager?

- A. Controlling a stage
- B. Directing a project
- C. Managing a stage boundary
- D. Managing product delivery

**Answer:** D

**Explanation:**

Reference <https://www.whatisprince2.net/prince2-process-managing-product-delivery.php>

**NEW QUESTION 234**

- (Exam Topic 2)

Which is a minimum requirement for applying the quality theme?

- A. To define the project's approach to quality control
- B. To undertake independent audits of the project throughout the project
- C. To apply the recommended quality review technique
- D. To define the project's approach to quality assurance

**Answer:** A

**NEW QUESTION 236**

- (Exam Topic 2)

Which is a purpose of the 'identify the risks' step within the recommended risk management procedure?

- A. To identify responses to risks documented in the business case
- B. To identify information about the project environment and objectives
- C. To identify the roles to be involved in risk management activities
- D. To identify uncertainties that may impact on the delivery of the project objectives

**Answer:** D

**Explanation:**

Reference  
[http://prince2.wiki/Risk#The\\_Risk\\_Management\\_Procedure](http://prince2.wiki/Risk#The_Risk_Management_Procedure)

**NEW QUESTION 240**

- (Exam Topic 2)

Which level of management sets the project level tolerances?

- A. Project board
- B. Team manager
- C. Corporate, programme management or the customer
- D. Project manager

**Answer:** D

**Explanation:**

Reference

[http://prince2.wiki/Manage\\_by\\_exception](http://prince2.wiki/Manage_by_exception)

**NEW QUESTION 242**

- (Exam Topic 2)

Which of the following statements about lines of authority and reporting are true?

- \* 1. The Project Manager has day-to-day control for a management stage within the limits laid down by the Project Board.
- \* 2. If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

**Answer:** C

**NEW QUESTION 246**

- (Exam Topic 2)

What information about benefits management must be documented to meet the minimum requirements for applying the business case theme?

- A. The senior user's responsibilities for realizing benefits
- B. Statements of actual versus forecast benefits at reviews
- C. The management actions needed to ensure benefits are realized
- D. No specific documents related to benefits are necessary

**Answer:** A

**NEW QUESTION 248**

- (Exam Topic 2)

Which is shown in a product breakdown structure?

- A. Management stages, major products and control points
- B. In which order the products should be created
- C. The major products that are to be developed in a plan
- D. What resources are required to develop the products

**Answer:** C

**NEW QUESTION 252**

- (Exam Topic 2)

Which is a minimum requirement for applying the quality theme?

- A. To define the project's approach to quality assurance
- B. To appoint external reviewers for quality reviews
- C. To define quality criteria in product descriptions
- D. To provide administrative support for quality controls

**Answer:** A

**NEW QUESTION 256**

- (Exam Topic 2)

How does the project plan help to support the 'manage by stages' principle?

- A. By identifying the customer's quality expectations
- B. By defining products to ensure they are fit for purpose
- C. By identifying the major control points and milestones
- D. By estimating the timescales and costs of the project

**Answer:** C

**Explanation:**

Reference

[http://prince2.wiki/Manage\\_by\\_stages](http://prince2.wiki/Manage_by_stages)

**NEW QUESTION 260**

- (Exam Topic 2)

Which are advantages of a clear end to a project?

- \* 1. No further costs will be incurred by the project
- \* 2. Project products will be transferred to operations and support
- \* 3. All benefits will have been achieved
- \* 4. The project brief will be re-baselined

- A. 1 and 2
- B. 2 and 3

- C. 3 and 4
- D. 1 and 4

**Answer:** A

**Explanation:**

Reference  
[http://prince2.wiki/Closing\\_a\\_Project](http://prince2.wiki/Closing_a_Project)

#### NEW QUESTION 264

- (Exam Topic 2)

What problem may occur if projects are not aligned with corporate business strategy?

- A. The control of projects may be poor
- B. The outputs may be of poor quality
- C. The objectives of different projects may overlap
- D. The project management approaches used may differ

**Answer:** D

#### NEW QUESTION 266

- (Exam Topic 2)

According to the 'defined roles and responsibilities' principle, how many categories of stakeholder interest need to be represented in the project management team?

- A. One
- B. Two
- C. Three
- D. Six

**Answer:** C

**Explanation:**

Reference: <https://p2.tech-academy.co.uk/organisation/>

#### NEW QUESTION 268

- (Exam Topic 2)

Which is a purpose of the 'directing a project' process?

- A. To create and authorize the project mandate
- B. To ensure that work on products allocated to the team is authorized and agreed
- C. To control the day-to-day running of the project
- D. To delegate day-to-day management of the project to the project manager

**Answer:** D

**Explanation:**

Reference: <https://www.prince2primer.com/directing-a-project-in-prince2/>

#### NEW QUESTION 271

- (Exam Topic 2)

Which is a minimum requirement for applying the organization theme?

- A. Each member of the project management team must have a written role description
- B. The roles of the project management team must be combined, wherever possible
- C. The project manager must be appointed from the supplier organization
- D. The frequency of communication to the project's stakeholders must be documented

**Answer:** D

**Explanation:**

Reference  
[http://prince2.wiki/Themes#Organization\\_Theme](http://prince2.wiki/Themes#Organization_Theme)

#### NEW QUESTION 272

- (Exam Topic 2)

Which is a purpose of the 'closing a project' process?

- A. To provide the project board with information to judge the success of a stage
- B. To confirm the project has nothing more to deliver
- C. To establish mechanisms to judge whether the project is still viable
- D. To establish mechanisms for forecasting project objectives

**Answer:** B

**Explanation:**

Reference

[http://prince2.wiki/Closing\\_a\\_Project#Objective](http://prince2.wiki/Closing_a_Project#Objective)

#### NEW QUESTION 276

- (Exam Topic 2)

Which is a minimum requirement for applying the quality theme?

- A. To use lessons to inform quality planning
- B. To use the prescribed approach to quality management
- C. To use external quality standards for quality control
- D. To use user stories to inform the project product description

**Answer:** B

**Explanation:**

Reference

<http://prince2.wiki/Quality>

#### NEW QUESTION 281

- (Exam Topic 2)

According to the 'tailor to suit the project' principle, what is the basis for effective project management?

- A. That the appropriate number and type of meetings are held
- B. That the project is divided into an appropriate number of stages
- C. That the appropriate information is provided to make decisions
- D. That the project method relates to the project's environment

**Answer:** D

**Explanation:**

Reference

[http://prince2.wiki/Tailor\\_to\\_suit\\_the\\_project\\_environment](http://prince2.wiki/Tailor_to_suit_the_project_environment)

#### NEW QUESTION 282

- (Exam Topic 2)

Which is a purpose of the Starting up a Project process?

- A. Provide information so a decision can be made as to whether a project is viable and worthwhile to initiate
- B. Define the means of communication between the project and corporate or programme management
- C. Define the project controls
- D. Record any identified risks in the Risk Register

**Answer:** A

#### NEW QUESTION 283

- (Exam Topic 2)

Which product identifies how often stakeholders require information?

- A. Communication management approach
- B. Quality management approach
- C. Change control approach
- D. Risk management approach

**Answer:** A

**Explanation:**

Reference

[http://prince2.wiki/Communication\\_Management\\_Strategy\\_Template#Content\\_of\\_the\\_Communication\\_Manag](http://prince2.wiki/Communication_Management_Strategy_Template#Content_of_the_Communication_Manag)

#### NEW QUESTION 286

- (Exam Topic 2)

If a project is part of a programme, which 'starting up a project' process activities are MOST likely to be reduced or eliminated?

- A. Appointing the project board and producing the project brief
- B. Planning the initiation stage and appointing the project manager
- C. Producing the additional role descriptions and validating the project product description
- D. Verifying the project approach and capturing previous lessons

**Answer:** A

**Explanation:**

Reference

[http://prince2.wiki/Starting\\_Up\\_a\\_Project#Activities](http://prince2.wiki/Starting_Up_a_Project#Activities)

**NEW QUESTION 288**

- (Exam Topic 2)

Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

- A. Controlling a Stage
- B. Closing a Project
- C. Directing a Project
- D. Managing a Stage Boundary

**Answer:** D

**NEW QUESTION 290**

- (Exam Topic 2)

Which are purposes of the quality theme?

- \* 1. To implement continuous improvement during the project
- \* 2. To establish how the project will ensure that products created will be acceptable to key stakeholders
- \* 3. To ensure that the project is desirable and achievable
- \* 4. To identify, assess and control uncertainty

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer:** B

**Explanation:**

Reference <https://www.whatisprince2.net/prince2-theme-quality.php>

**NEW QUESTION 294**

- (Exam Topic 2)

Which theme estimates the cost of delivering the project?

- A. Business case
- B. Change
- C. Plans
- D. PROGEESS

**Answer:** A

**Explanation:**

Reference

[http://prince2.wiki/Business\\_Case](http://prince2.wiki/Business_Case)

**NEW QUESTION 297**

- (Exam Topic 2)

When should the level of tailoring be defined?

- A. During the initiation stage
- B. When reviewing what has been learned to date
- C. As a response to issues and risks experienced
- D. Before the project is triggered by the project mandate

**Answer:** C

**Explanation:**

Reference <https://www.prince2primer.com/tailoring-prince2-methodology/>

**NEW QUESTION 300**

- (Exam Topic 2)

Identify the missing words in the following sentence. A Project Manager agrees the [ ? ] with a Team Manager.

- A. project cost tolerance
- B. stage cost tolerance
- C. Work Package cost tolerance
- D. product cost tolerance

**Answer:** C

**NEW QUESTION 305**

- (Exam Topic 2)

Which statement describes the context of the 'initiating a project' process?

- A. The project is viewed from the perspective of the project board in this process
- B. This process should result in key stakeholders being committed to the project
- C. This process is triggered by the assembly of the project brief
- D. The 'controlling a stage' process will start immediately after this process

**Answer:** B

#### NEW QUESTION 309

- (Exam Topic 2)

Identify the missing word in the following sentence relating to one of the principles: A PRINCE2 project should have [?] defined for each project objective.

- A. themes
- B. principles
- C. processes
- D. tolerances

**Answer:** D

#### NEW QUESTION 312

- (Exam Topic 2)

According to the 'continued business justification' principle, when is a justifiable reason for a project FIRST needed?

- A. After the executive has been appointed
- B. When authorized by the corporate, programme management or the customer
- C. Before work to start the project commences
- D. When an organization produces its business plans

**Answer:** C

#### Explanation:

Reference:

[http://prince2.wiki/Continued\\_business\\_justification](http://prince2.wiki/Continued_business_justification)

#### NEW QUESTION 315

- (Exam Topic 2)

Which describes an off-specification?

- A. An interdependency between products that was previously unidentified
- B. The addition of an improvement to a product description
- C. A prototype demonstrating a possible design solution
- D. The production of more than the defined quantity of a specialist product
- E. That the right people are involved in appropriate roles

**Answer:** A

#### Explanation:

Reference <https://www.prince2primer.com/prince2-change-control/>

#### NEW QUESTION 316

- (Exam Topic 2)

Identify the missing words in the following sentence. A risk budget is a sum of money included in the [ ? ] and set aside to fund specific management responses to a project's threats and opportunities.

- A. change budget
- B. project budget
- C. project's cost tolerance
- D. project's risk tolerance

**Answer:** B

#### NEW QUESTION 320

- (Exam Topic 2)

Where should a team manager look for information about the quality required for a product?

- A. Project initiation documentation
- B. Product description
- C. Team plan
- D. Quality management approach

**Answer:** B

#### Explanation:

Reference

[http://prince2.wiki/Quality#The\\_Quality\\_Knowledge\\_provided\\_by\\_PRINCE2](http://prince2.wiki/Quality#The_Quality_Knowledge_provided_by_PRINCE2)

#### NEW QUESTION 325

- (Exam Topic 2)

Which document should record the agreed amount of risk budget for a project?

- A. Project Brief
- B. Project Plan
- C. Risk Management Strategy
- D. Risk Register

**Answer:** B

#### NEW QUESTION 329

- (Exam Topic 2)

Which is a minimum requirement for applying the quality theme?

- A. Appraisal methods of quality control must be carried out on products
- B. A record must be kept of all the quality management activities that are planned
- C. The quality review technique must be used when reviewing products
- D. The quality management approach must align with corporate standards

**Answer:** B

#### NEW QUESTION 332

- (Exam Topic 2)

Which is a responsibility of the project board?

- A. To manage the team managers and project support
- B. To ensure production of the project's outputs
- C. To ensure effective communication with external stakeholders
- D. To implement the change control approach

**Answer:** C

**Explanation:**

Reference:

[http://prince2.wiki/Organization#Project\\_Board](http://prince2.wiki/Organization#Project_Board)

#### NEW QUESTION 333

- (Exam Topic 2)

Which is a task of product-based planning?

- A. Identify activities and dependencies
- B. Write the Project Product Description
- C. Prepare the Work Packages
- D. Produce Product Status Accounts

**Answer:** B

#### NEW QUESTION 335

- (Exam Topic 2)

Which is a purpose of a quality register?

- A. To record the quality management approach for a product
- B. To issue a unique reference number for each product
- C. To detail the number and type of quality activities to be conducted
- D. To identify corrective actions that are required after an audit by quality assurance

**Answer:** C

**Explanation:**

Reference

[http://prince2.wiki/Quality#The\\_Quality\\_Register](http://prince2.wiki/Quality#The_Quality_Register)

#### NEW QUESTION 340

- (Exam Topic 2)

Which describes a time-driven control?

- A. The dates for the project's end stage assessment included in the project plan
- B. The expected frequency of progress reports specified in a work package
- C. The expected dates for planned checks of specialist products included in a stage plan
- D. The planned exception assessment meeting to authorize a requested exception plan



**Answer:** B

**NEW QUESTION 345**

- (Exam Topic 2)

Identify the missing words in the following sentence. The role of [ ? ] is responsible for carrying out a risk response action to respond to a particular risk.

- A. Project Assurance
- B. Project Support
- C. the risk actionee
- D. the risk owner

**Answer:** C

**NEW QUESTION 346**

- (Exam Topic 2)

Which role represents the stakeholders who will operate the project's products after the project is complete?

- A. Executive
- B. Senior user
- C. Senior supplier
- D. Project manager

**Answer:** B

**Explanation:**

Reference

<http://p2.tech-academy.co.uk/organisation/>

**NEW QUESTION 348**

- (Exam Topic 2)

Which is a minimum requirement for applying the organization theme?

- A. To document the project management team structure
- B. To define the experience required for each project role
- C. To include external stakeholders on the project board
- D. To train project team members in the use of PRINCE2

**Answer:** A

**Explanation:**

Reference

[http://prince2.wiki/Themes#Organization\\_Theme](http://prince2.wiki/Themes#Organization_Theme)

**NEW QUESTION 353**

- (Exam Topic 2)

During the 'initiating a project' process, who specifies the required level of management control?

- A. Corporate, programme management or customer
- B. Project board
- C. Project manager
- D. Project assurance

**Answer:** B

**NEW QUESTION 355**

- (Exam Topic 2)

Which is a purpose of the 'controlling a stage' process?

- A. To produce a team plan for the work to be assigned to a team manager
- B. To select and implement actions that will resolve deviations from a plan within tolerance
- C. To obtain approvals for products delivered in a work package
- D. To update a project plan to incorporate the actuals from a stage plan

**Answer:** B

**Explanation:**

Reference

[http://prince2.wiki/Controlling\\_a\\_Stage#Purpose](http://prince2.wiki/Controlling_a_Stage#Purpose)

**NEW QUESTION 360**

- (Exam Topic 2)

What must be produced to meet the minimum requirements when applying the change theme?

- A. A change budget for the analysis of change
- B. Records of the decisions made on all issues
- C. Documents recording the version of each product
- D. Status reports on all products being produced

**Answer:** B

#### NEW QUESTION 363

- (Exam Topic 2)

Identify the missing words in the following sentence.

When proposed changes [ ? ], the change authority must refer the decision back to the project board.

- A. are below the agreed change budget
- B. are objected to by team members
- C. are rejected by the change authority
- D. exceed the agreed change budget

**Answer:** D

#### NEW QUESTION 365

- (Exam Topic 2)

Why is it necessary to apply the 'defined roles and responsibilities' principle?

- A. Because the people involved in a project should know what is expected of them
- B. Because the project management team should be cross-functional
- C. Because the user and supplier interests should be involved on a need-to-know basis
- D. Because the project manager should represent all the stakeholders of the project

**Answer:** A

#### NEW QUESTION 369

- (Exam Topic 2)

What action is taken as part of the 'controlling a stage' process?

- \* 1. Create an exception plan
- \* 2. Authorize work to be done
- \* 3. Take corrective action
- \* 4. Obtain approvals for completed products

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer:** B

**Explanation:**

Reference

<https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-controlling-a-stage-process-in-p>

#### NEW QUESTION 371

- (Exam Topic 2)

What should be recorded in a quality register?

- \* 1. Activities to ensure the products are fit for purpose
- \* 2. Identified threats and opportunities
- \* 3. Problems and concerns to be managed informally
- \* 4. Roles responsible for reviewing the project's products

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer:** D

#### NEW QUESTION 372

- (Exam Topic 2)

To meet the minimum requirements for applying the progress theme, when must the business justification be reviewed?

- A. At the start of the project
- B. Throughout each stage
- C. When a change is raised
- D. In exception situations

**Answer:** B

**Explanation:**

Reference <https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/>

#### NEW QUESTION 373

- (Exam Topic 2)

Which is a responsibility of a risk owner?

- A. Identify risks to the project that might occur in their department
- B. Own and authorize the use of the risk budget to fund risk responses
- C. Manage, monitor and control all aspects of an assigned risk
- D. Determine project risk appetite

**Answer:** C

#### NEW QUESTION 377

- (Exam Topic 2)

Which principle helps to ensure that all changes to the outputs are agreed?

- A. Defined roles and responsibilities
- B. Focus on products
- C. Learn from experience
- D. Manage by exception

**Answer:** A

#### NEW QUESTION 378

- (Exam Topic 2)

Which PRINCE2 principle ensures that members of the project management team know what they are expected to contribute?

- A. Manage by exception
- B. Learn from experience
- C. Tailor to suit the project environment
- D. Defined roles and responsibilities

**Answer:** D

#### Explanation:

Reference <https://www.wrike.com/blog/project-management-basics-prince2-explained/>

#### NEW QUESTION 383

- (Exam Topic 2)

Who carries out audits that are independent of the project?

- A. Quality assurance
- B. Project Assurance
- C. Project Support
- D. Project Manager

**Answer:** A

#### NEW QUESTION 388

- (Exam Topic 2)

Which product defines how the project board should approve the management products produced during the 'initiating a project' process?

- A. Communication management approach
- B. Quality management approach
- C. Project plan
- D. Initiation stage plan

**Answer:** C

#### NEW QUESTION 389

- (Exam Topic 2)

Which is a purpose of the Quality theme?

- A. Establish how the project will ensure that all products created meet their requirements
- B. Establish quality assurance to maintain the quality management system
- C. Identify all the products of the project to ensure the scope has been adequately defined
- D. Determine the communication needs of the organization's quality assurance function

**Answer:** A

#### NEW QUESTION 392

- (Exam Topic 2)

What should be implemented using a risk budget?

- \* 1. A request for change
- \* 2. A contingent plan
- \* 3. Actions to avoid a risk from occurring

\* 4. Responses to dis-benefits

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer:** A

#### NEW QUESTION 393

- (Exam Topic 2)

Which is a purpose of the Risk Register?

- A. Describe the risk management techniques and standards to be applied to the project
- B. Act as a central record of information relating to the identified risks for the project
- C. Act as a repository for informal issues
- D. List the responsibilities for achieving an effective risk management procedure

**Answer:** B

#### NEW QUESTION 396

- (Exam Topic 1)

Which process is triggered towards the end of the final stage when all the assigned work has been completed?

- A. Managing a Stage Boundary
- B. Managing Product Delivery
- C. Closing a Project
- D. Controlling a Stage

**Answer:** C

#### NEW QUESTION 401

- (Exam Topic 1)

Which is a purpose of the Closing a Project process?

- A. Authorize the final stage of the project
- B. Confirm that all benefits defined in the Business Case have been achieved
- C. Recognize whether objectives set out in the original Project Initiation Documentation have been achieved
- D. Delegate day-to-day management of the end of the project to the Project Manager

**Answer:** C

#### NEW QUESTION 405

- (Exam Topic 1)

Which is NOT a purpose of a Benefits Review Plan?

- A. Define the period over which the cost-benefit analysis will be based
- B. Describe how to measure the performance of the project's products in operational use
- C. Define the scope, timing and ownership of the benefit reviews required
- D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

**Answer:** A

#### NEW QUESTION 410

- (Exam Topic 1)

Which is an objective of the Closing a Project process?

- A. Prepare the plan for the next stage
- B. Assess any benefits that have already been realized
- C. Produce a Benefits Review Plan to identify what benefits are expected
- D. Check that all benefits are realized before closing a project

**Answer:** B

#### NEW QUESTION 414

- (Exam Topic 1)

What needs to be in place to ensure effective issue and change control?

- A. Configuration management system
- B. Manage by exception
- C. Quality planning
- D. Information needs for stakeholders

**Answer:** A

#### NEW QUESTION 415

- (Exam Topic 1)

How many roles make up the Project Board?

- A. One
- B. Two
- C. Three
- D. Four

**Answer:** C

#### NEW QUESTION 416

- (Exam Topic 1)

Which process covers the work done by external suppliers who may NOT be using PRINCE2?

- A. Closing a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

**Answer:** C

#### NEW QUESTION 418

- (Exam Topic 1)

Which is an objective of the Managing Product Delivery process?

- A. Sign-off completed Work Packages
- B. Ensure the Business Case is kept under review
- C. Report progress to the Project Board
- D. Ensure that work on products is authorized and agreed with the team

**Answer:** D

#### NEW QUESTION 419

- (Exam Topic 1)

Which does NOT reflect the PRINCE2 principle of continued business justification?

- A. There must be a justifiable reason for starting a project
- B. The business justification drives decision making
- C. If a project is no longer forecast to deliver a financial benefit, it should be stopped.
- D. If a project can no longer be justified, it should be stopped

**Answer:** C

#### NEW QUESTION 424

- (Exam Topic 1)

Which is a purpose of the Initiating a Project process?

- A. Decide if it is worthwhile to initiate a project
- B. Decide on the project approach
- C. Establish solid foundations for a project
- D. Identify the number of Work Packages required

**Answer:** C

#### NEW QUESTION 427

- (Exam Topic 1)

Which statement about the Directing a Project process is true?

- A. Provides a mechanism for the Project Board to assure that there is continued business justification
- B. Covers the day-to-day activities of the Project Manager
- C. Ensures there are regular progress meetings
- D. Begins on completion of the Initiating a Project process

**Answer:** A

#### NEW QUESTION 430

- (Exam Topic 1)

Which is a purpose of the Controlling a Stage process?

- A. Assign work to be done and take corrective action to ensure that the stage remains within tolerance
- B. Provide a fixed reference point at which acceptance for the project product is confirmed
- C. Enable the Project Board to be provided with sufficient information to authorize the next stage
- D. Enable the organization to understand the work that needs to be done to deliver the project's products

**Answer:** A

#### NEW QUESTION 433

- (Exam Topic 1)

When should the Project Board refer to corporate or programme management for a decision?

- A. The stage requires resources
- B. It is forecast that project level tolerance will be exceeded
- C. The Senior Supplier or Senior User needs to be changed
- D. Any request for change needs to be approved

**Answer: B**

#### NEW QUESTION 437

- (Exam Topic 1)

Which is an objective of the Initiating a Project process?

- A. Develop the corporate quality management system as part of the Project Initiation Documentation
- B. Prepare the plans for the subsequent stages
- C. Summarize how the organization's project management method will be tailored for the project
- D. Request authority from corporate management to deliver the project

**Answer: C**

#### NEW QUESTION 439

- (Exam Topic 1)

Which is one of the six aspects of project performance that needs to be managed?

- A. Progress
- B. Change
- C. Risk
- D. Security

**Answer: C**

#### NEW QUESTION 441

- (Exam Topic 1)

Which characteristic distinguishes a project from regular business operations?

- A. Produces benefits
- B. Introduces business change
- C. Manages stakeholders
- D. Incurs cost

**Answer: B**

#### NEW QUESTION 442

- (Exam Topic 1)

Which is a typical core activity within configuration management?

- A. Quality assurance
- B. Risk management
- C. Verification and audit
- D. Progress reporting

**Answer: C**

#### NEW QUESTION 444

- (Exam Topic 1)

Which is a type of issue?

- A. A lesson
- B. A request for change
- C. An Exception Report
- D. A risk with an estimated high impact

**Answer: B**

#### NEW QUESTION 448

- (Exam Topic 1)

Which is a typical core activity within configuration management?

- A. Issue management
- B. Quality inspection
- C. Identification
- D. Preparation

**Answer: C**

#### NEW QUESTION 450

- (Exam Topic 1)

Which is NOT a purpose of the Organization theme?

- A. Define a project management team structure
- B. Define the level of tolerance for each level of the project management team
- C. Define the Project Board's responsibility for directing the project
- D. Define which role is accountable for the project's success

**Answer:** B

#### NEW QUESTION 452

- (Exam Topic 1)

Identify the missing word in the following sentence. A member of the Project Board is responsible for [ ? ] assurance.

- A. quality
- B. supplier
- C. risk
- D. product

**Answer:** B

#### NEW QUESTION 455

- (Exam Topic 1)

Which two roles are linked by the Managing Product Delivery process?

- A. Corporate or programme management and Project Board
- B. Project Board and Project Manager
- C. Project Manager and Team Manager
- D. Team Manager and external supplier

**Answer:** C

#### NEW QUESTION 460

- (Exam Topic 1)

Which of the following can be done to control the size of the Project Board on a project that involves multiple users and suppliers?

- A. Create a separate Project Board to manage the supplier elements of the project
- B. Create multiple smaller Project Boards during the process of Starting up a Project, one for each of the project's stages.
- C. Create user and supplier groups
- D. Appoint corporate quality assurance to perform the Project Assurance role for all members of the Project Board

**Answer:** C

#### NEW QUESTION 463

- (Exam Topic 1)

Which is NOT included in the PRINCE2 definition of a project?

- A. A project is a temporary organization
- B. A project's purpose is to deliver one or more business products
- C. A project is part of 'business as usual'
- D. A project is based on an agreed Business Case

**Answer:** C

#### NEW QUESTION 468

- (Exam Topic 1)

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Benefits Review Plan

**Answer:** B

#### NEW QUESTION 473

- (Exam Topic 1)

Which should be funded by a change budget?

- A. Increase in agreed scope
- B. Initiation stage
- C. Change Authority
- D. Handover activities

**Answer:**



A

#### NEW QUESTION 478

- (Exam Topic 1)

In which product does a Project Manager define the time and cost tolerances for the work to be done by a Team Manager?

- A. Product Description
- B. Team Plan
- C. Work Package
- D. Stage Plan

**Answer: C**

#### NEW QUESTION 481

- (Exam Topic 1)

In what process is the authorization to deliver the project's products given?

- A. Starting up a Project
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Directing a Project

**Answer: D**

#### NEW QUESTION 482

- (Exam Topic 1)

Which is an objective of the Closing a Project process?

- A. Review and approve the plan for project closure
- B. Review the performance of the project against its baseline
- C. Perform any post-project reviews
- D. Create a Benefits Review Plan

**Answer: B**

#### NEW QUESTION 483

- (Exam Topic 1)

A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

- A. Raise a request for change
- B. Raise an off-specification
- C. Write an Exception Report
- D. Amend the Work Package

**Answer: B**

#### NEW QUESTION 486

- (Exam Topic 1)

Which of the following statements about the Project Initiation Documentation are true?

- \* 1. The Project Initiation Documentation is used to ensure that a sound basis exists before the Project Board authorizes a project.
- \* 2. The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

**Answer: C**

#### NEW QUESTION 487

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