

PRINCE2-Exams

Exam Questions PRINCE2-Foundation

PRINCE2 Foundation exam



NEW QUESTION 1

- (Exam Topic 2)

According to the 'continued business justification' principle, what must project benefits be aligned to?

- A. Regular deliveries throughout the project
- B. The business objectives
- C. The direction of the project board
- D. The technology available

Answer: B

Explanation:

Reference <https://www.whatisprince2.net/prince2-principle-continued-business-justification.php>

NEW QUESTION 2

- (Exam Topic 2)

How does the project board use the 'manage by stages' principle to control the project?

- A. By approving the project management team
- B. By reviewing project viability at defined intervals
- C. By ensuring that the benefits are managed and controlled
- D. By reviewing previous project closure documentation

Answer: B

Explanation:

Reference

http://prince2.wiki/Manage_by_stages

NEW QUESTION 3

- (Exam Topic 2)

Whose approval is needed to replace a Stage Plan with an Exception Plan?

- A. Corporate or programme management
- B. Project Board
- C. Project Manager
- D. Team Manager

Answer: B

NEW QUESTION 4

- (Exam Topic 2)

Why is a Project Brief produced?

- A. To act as a trigger for the Starting up a Project process
- B. To record the strategies and management controls to be used by a project
- C. To provide a full and firm foundation for the initiation of a project
- D. To be used by the Project Board as a basis for reviewing the progress of a project

Answer: C

NEW QUESTION 5

- (Exam Topic 2)

Which is a purpose of the Risk theme?

- A. Establish a procedure to ensure every change is agreed by the relevant authority before it takes place
- B. Establish a cost-effective procedure to identify, assess and control uncertainty
- C. Establish mechanisms to control any unacceptable deviations from plan
- D. Establish mechanisms to manage risks at the corporate or programme level of an organization

Answer: B

NEW QUESTION 6

- (Exam Topic 2)

Which statement about the length of management stages in a project is CORRECT?

- A. A higher level of major risk will require a stage to be longer
- B. Stage length is influenced by project board availability
- C. A higher level of major risk will require a stage to be shorter
- D. Use of management stages represents a time driven control

Answer: C

NEW QUESTION 7

- (Exam Topic 2)

When tailoring PRINCE2 to suit the project, [?] may be changed to suit other standards or policies.

- A. Defined acceptance criteria
- B. the PRINCE2 principles
- C. the terminology used
- D. the number of themes applied

Answer: D

NEW QUESTION 8

- (Exam Topic 2)

Which statement about the quality review technique is FALSE?

- A. It enables a check to be made on a product's fitness for purpose
- B. It defines the quality responsibilities of the project team
- C. It supports the management of future changes by providing a baseline for a product
- D. It is used to gain wider acceptance of a product by involving key interested parties

Answer: B

NEW QUESTION 9

- (Exam Topic 2)

Which is an objective of the 'directing a project' process?

- A. To tailor the project's products and roles so that the project suits the circumstances
- B. To respond to the project mandate by starting up a project
- C. To provide an interface between the project and corporate management
- D. To ensure the stage products are delivered to the stated quality standards

Answer: C

Explanation:

Reference:

<https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-princ>

NEW QUESTION 10

- (Exam Topic 2)

Which of the following statements about quality assurance and Project Assurance is true?

- A. Project Assurance is the responsibility of the corporate organization; quality assurance is the responsibility of the Project Board
- B. Project Assurance is independent of the Project; quality assurance is only independent of the Project Manager
- C. Project Assurance may be delegated within a project; quality assurance must be undertaken by the Project Board
- D. Project Assurance ensures compliance to standards within the project environment; quality assurance ensures compliance across the organization

Answer: D

NEW QUESTION 10

- (Exam Topic 2)

Which is a factor when deciding the duration of a management stage?

- A. The work packages to be delivered
- B. The level of risk in the project
- C. The cost of the stage
- D. The number of products to be produced in the project

Answer: B

Explanation:

Reference <https://www.prince2primer.com/the-design-of-prince2-management-stages/>

NEW QUESTION 14

- (Exam Topic 2)

Which statement about stages is true?

- A. Management stages should be of the same duration
- B. The use of technical stages is mandatory
- C. The use of management stages is mandatory
- D. Management stages are driven by specialist teams

Answer: C

NEW QUESTION 17

- (Exam Topic 2)

Which is a purpose of the 'initiating a project' process?

- A. To decide if it is worthwhile to initiate a project
- B. To decide on the project approach
- C. To establish solid foundations for a project
- D. To identify the number of work packages required

Answer: C

Explanation:

Reference
http://prince2.wiki/Initiating_a_Project#Objective

NEW QUESTION 22

- (Exam Topic 2)

Which process has the objective of confirming that acceptance criteria have been met?

- A. Controlling a stage
- B. Directing a project
- C. Managing product delivery
- D. Closing a project

Answer: D

NEW QUESTION 25

- (Exam Topic 2)

What should the 'managing product delivery' process ensure?

- * 1. That the planned products meet their quality criteria
- * 2. That the stage plan is kept up to date
- * 3. That the project board is provided with progress information
- * 4. That the planned products are delivered within tolerance

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: C

Explanation:

Reference
http://prince2.wiki/Managing_Product_Delivery

NEW QUESTION 27

- (Exam Topic 2)

Which product identifies how often stakeholders require information?

- A. Communication management approach
- B. Lessons report
- C. Configuration item record
- D. Benefits management approach

Answer: A

NEW QUESTION 31

- (Exam Topic 2)

What is an advantage of dividing the project into stages?

- A. Detailed plans can be prepared closer to the time events will take place
- B. the project board can delegate management of the project to team managers
- C. The project can be authorized by the project manager on a stage by stage basis
- D. The project brief can be updated towards the end of each stage

Answer: A

NEW QUESTION 35

- (Exam Topic 2)

The application of which principle helps to define what should be included in a project?

- A. Defined roles and responsibilities
- B. Focus on products
- C. Manage by stages
- D. Continued business justification

Answer: C

NEW QUESTION 36

- (Exam Topic 2)

Which is a purpose of a quality register?

- A. To record cross-references to issues relating to the quality of the products
- B. To record the date a completed work package was received
- C. To provide the status of quality activities carried out for completed products
- D. To capture quality concerns about completed products

Answer: B

NEW QUESTION 37

- (Exam Topic 2)

Which are purposes of the 'directing a project' process?

- * 1. To enable the project board to be accountable for a project's success by making key decisions
- * 2. To enable the project board to authorize work packages
- * 3. To enable the project board to prepare the communication management approach
- * 4. To enable the project board to exercise overall control of a project

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: D

NEW QUESTION 39

- (Exam Topic 2)

How does the use of product descriptions support the 'focus on products' principle?

- A. By documenting the scope tolerance for the project
- B. By documenting the quality expected by the customer
- C. By documenting the costs for the product
- D. By documenting the delivery date for the product

Answer: B

Explanation:

Reference

http://prince2.wiki/Focus_on_products

NEW QUESTION 42

- (Exam Topic 2)

Which activity is part of the recommended risk management procedure?

- A. Allocating a budget to investigate issues
- B. Reviewing risk management practices to ensure that they are performing effectively
- C. Sending information to stakeholders about risks to the projects
- D. Resolving conflicts between the project and the programme board

Answer: B

NEW QUESTION 47

- (Exam Topic 2)

What must a PRINCE2 project demonstrate?

- A. Application of PRINCE2 principles
- B. Application of proper leadership skills
- C. Application of the activities in each process
- D. Application of tools appropriate for the industry

Answer: A

NEW QUESTION 49

- (Exam Topic 2)

Which is a true statement about PRINCE2 event-driven controls?

- A. Event-driven controls take place at predefined periodic intervals
- B. Event-driven controls are produced at the frequency defined in a Work Package
- C. Event-driven controls are used for decision making
- D. Checkpoint Reports are event-driven controls

Answer: C

NEW QUESTION 53

- (Exam Topic 2)

Which is one of the three levels of plan in PRINCE2?

- A. Benefits Review Plan

- B. Programme Plan
- C. Team Plan
- D. Project Brief

Answer: C

NEW QUESTION 58

- (Exam Topic 2)

Which statement about time-driven controls is CORRECT?

- A. Time-driven controls are used for monitoring the progress of work packages and management stages
- B. Time-driven controls take place when specific events happen
- C. Time-driven controls are produced at the end of a stage
- D. An exception report is a time-driven control

Answer: A

Explanation:

Reference

http://prince2.wiki/Progress#Event-Driven_and_Time-Driven_Controls

NEW QUESTION 60

- (Exam Topic 2)

According to PRINCE2, which characteristic is necessary for an effective project board?

- A. An ability to delegate
- B. An attention to detail
- C. A calm management style
- D. A 'problem-solving' approach

Answer: A

Explanation:

Reference <https://www.prince2primer.com/project-board/>

NEW QUESTION 62

- (Exam Topic 2)

Which control must be used as a minimum requirement for applying the 'progress' theme?

- A. A project plan
- B. Tolerances
- C. An Issue register
- D. Highlight reports

Answer: B

NEW QUESTION 64

- (Exam Topic 2)

What is performed as part of the recommended risk management procedure?

- A. A budget to investigate issues is allocated
- B. Risk management practices are reviewed to ensure that they are performed effectively
- C. Information about risks to the projects is sent to project stakeholders
- D. Conflicts between the project and the programme board are resolved

Answer: A

Explanation:

Reference

<https://www.greycampus.com/opencampus/prince-2-foundation/prince2-risk-management-procedure>

NEW QUESTION 65

- (Exam Topic 2)

Identify the missing word in the following sentence.

The PRINCE2 method addresses project management with four integrated elements: principles, themes, [?] and tailoring PRINCE2 to the project environment.

- A. activities
- B. processes
- C. products
- D. quality

Answer: B

Explanation:

Reference

<http://www.innolead.co.bw/index.php/inno-content/cid/27/prince2/>

NEW QUESTION 70

- (Exam Topic 2)

Which should be provided by a project mandate?

- A. Terms of reference
- B. Detailed Business Case
- C. Stage tolerances
- D. Initiation Stage Plan

Answer: A

NEW QUESTION 74

- (Exam Topic 2)

Why can PRINCE2 be applied to any type of project?

- A. Because it provides the project manager with procedures for managing project risks and issues
- B. Because it allows each member of the project management team to fully understand their role and responsibilities
- C. Because it separates the management of the project from the specialist work needed to deliver the products
- D. Because it provides the project manager with a planning procedure to plan the project more effectively

Answer: B

Explanation:

Reference <https://www.prince2.com/uk/prince2-methodology>

NEW QUESTION 76

- (Exam Topic 2)

What is a supplier of a PRINCE2 project responsible for?

- A. Providing the project mandate
- B. Providing resources to deliver the project outputs
- C. Establishing the project's governance
- D. Realizing the benefits from the project

Answer: B

Explanation:

Reference
<http://prince2.wikidot.com/senior-supplier>

NEW QUESTION 79

- (Exam Topic 2)

Who is responsible for documenting any tailoring of the business case theme?

- A. Executive
- B. Business project assurance
- C. Project manager
- D. Corporate management

Answer: C

NEW QUESTION 83

- (Exam Topic 2)

Which process monitors work that has been assigned to a team manager?

- A. Controlling a stage
- B. Directing a project
- C. Managing a stage boundary
- D. Managing product delivery

Answer: D

Explanation:

Reference <https://www.whatisprince2.net/prince2-process-managing-product-delivery.php>

NEW QUESTION 87

- (Exam Topic 2)

How are team managers involved in tailoring PRINCE2 suit the project?

- A. Team managers are accountable for the tailoring of the work packages
- B. Team managers may advice on tailoring to improve the management of work packages
- C. Team managers should not be involved in tailoring PRINCE2
- D. Team managers should document the tailoring of the work packages

Answer: B

NEW QUESTION 88

- (Exam Topic 2)

Which of the following statements about lines of authority and reporting are true?

- * 1. The Project Manager has day-to-day control for a management stage within the limits laid down by the Project Board.
- * 2. If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Answer: C

NEW QUESTION 92

- (Exam Topic 2)

Which is a purpose of the 'directing a project' process?

- A. To create and authorize the project mandate
- B. To ensure that work on products allocated to the team is authorized and agreed
- C. To control the day-to-day running of the project
- D. To delegate day-to-day management of the project to the project manager

Answer: D

Explanation:

Reference: <https://www.prince2primer.com/directing-a-project-in-prince2/>

NEW QUESTION 93

- (Exam Topic 2)

Which are objectives of the 'managing a stage boundary' process?

- * 1. To control the link between the people managing the project and the people producing the products
- * 2. To approve requests for change received during the completed stage
- * 3. To provide information to the project board on the performance of the current stage
- * 4. To review and, if necessary, update the project management team structure and role descriptions

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: C

Explanation:

Reference
http://prince2.wiki/Managing_a_Stage_Boundary#Objective

NEW QUESTION 96

- (Exam Topic 2)

Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

- A. Controlling a Stage
- B. Closing a Project
- C. Directing a Project
- D. Managing a Stage Boundary

Answer: D

NEW QUESTION 97

- (Exam Topic 2)

Which theme estimates the cost of delivering the project?

- A. Business case
- B. Change
- C. Plans
- D. PROGEESS

Answer: A

Explanation:

Reference
http://prince2.wiki/Business_Case

NEW QUESTION 98

- (Exam Topic 2)

Which is an objective of the Starting up a Project process?

- A. Identify who will be responsible for creating the Project Plan
- B. Agree how the project will be monitored and controlled after initiation
- C. Authorize the Project Manager to proceed with the initiation stage
- D. Agree how issues and changes will be identified, assessed and controlled

Answer: A

NEW QUESTION 99

- (Exam Topic 2)

When should the level of tailoring be defined?

- A. During the initiation stage
- B. When reviewing what has been learned to date
- C. As a response to issues and risks experienced
- D. Before the project is triggered by the project mandate

Answer: C

Explanation:

Reference <https://www.prince2primer.com/tailoring-prince2-methodology/>

NEW QUESTION 100

- (Exam Topic 2)

Identify the missing words in the following sentence. A Project Manager agrees the [?] with a Team Manager.

- A. project cost tolerance
- B. stage cost tolerance
- C. Work Package cost tolerance
- D. product cost tolerance

Answer: C

NEW QUESTION 102

- (Exam Topic 2)

Which statement describes the context of the 'initiating a project' process?

- A. The project is viewed from the perspective of the project board in this process
- B. This process should result in key stakeholders being committed to the project
- C. This process is triggered by the assembly of the project brief
- D. The 'controlling a stage' process will start immediately after this process

Answer: B

NEW QUESTION 107

- (Exam Topic 2)

In which process is the work to be done assigned to a team manager?

- A. Directing a project
- B. Managing a stage boundary
- C. Controlling a stage
- D. Managing product delivery

Answer: C

Explanation:

Reference:

http://prince2.wiki/Controlling_a_Stage

NEW QUESTION 112

- (Exam Topic 2)

How is the tailoring approach defined for a project?

- A. The project board approves the approach
- B. The project board documents the approach
- C. Project assurance approves the approach
- D. Project assurance documents the approach

Answer: A

NEW QUESTION 116

- (Exam Topic 2)

Which approach must be followed as a minimum requirement for applying the plans theme?

- A. Activity-based planning
- B. Product-based planning
- C. Agile
- D. Risk management

Answer: B

NEW QUESTION 117

- (Exam Topic 2)

What is the project manager role responsible for?

- A. Approving the completion of each management stage
- B. Ensuring that the project produces the required products
- C. Defining the project-level tolerances
- D. Verifying that the project gives value for money

Answer: B

Explanation:

Reference

http://prince2.wiki/Project_Manager

NEW QUESTION 118

- (Exam Topic 2)

Which is an objective of the 'directing a project' process?

- A. To review and approve a project mandate
- B. To ensure corporate or programme management has an interface to the project
- C. To define how risks, issues and changes will be managed
- D. To obtain approval for completed products

Answer: B

Explanation:

Reference

http://prince2.wiki/Directing_a_Project#Objective

NEW QUESTION 122

- (Exam Topic 2)

Which process ensures that key roles and responsibilities are allocated before a decision is made to initiate a project?

- A. Managing Product Delivery
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Starting up a Project

Answer: D

NEW QUESTION 123

- (Exam Topic 2)

Which statements about quality assurance and project assurance are CORRECT?

- * 1. They are both independent of the project manager
- * 2. They are both the responsibility of the project board
- * 3. They are both independent from the project management team
- * 4. They both assure that applicable standards are being used

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: C

NEW QUESTION 128

- (Exam Topic 2)

Which is a FALSE statement about technical stages?

- A. Can overlap with other technical stages
- B. Typified by the use a particular set of specialist skills
- C. Include the Managing a Stage Boundary process activities
- D. Can span more than one management stage

Answer: C

NEW QUESTION 132

- (Exam Topic 2)

What should be recorded in a quality register?

- * 1. Activities to ensure the products are fit for purpose
- * 2. Identified threats and opportunities
- * 3. Problems and concerns to be managed informally
- * 4. Roles responsible for reviewing the project's products

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: D

NEW QUESTION 134

- (Exam Topic 2)

Which principle helps to ensure that all changes to the outputs are agreed?

- A. Defined roles and responsibilities
- B. Focus on products
- C. Learn from experience
- D. Manage by exception

Answer: A

NEW QUESTION 138

- (Exam Topic 2)

Identify the missing word(s) in the following sentence.

The 'controlling a stage' process is used to manage and control each [?] of a project.

- A. delivery step
- B. benefit
- C. delivery stage
- D. team plan

Answer: C

NEW QUESTION 143

- (Exam Topic 2)

Which product defines how the project board should approve the management products produced during the 'initiating a project' process?

- A. Communication management approach
- B. Quality management approach
- C. Project plan
- D. Initiation stage plan

Answer: C

NEW QUESTION 148

- (Exam Topic 1)

Which is a purpose of the Closing a Project process?

- A. Authorize the final stage of the project
- B. Confirm that all benefits defined in the Business Case have been achieved
- C. Recognize whether objectives set out in the original Project Initiation Documentation have been achieved
- D. Delegate day-to-day management of the end of the project to the Project Manager

Answer: C

NEW QUESTION 151

- (Exam Topic 1)

Which plan provides the Business Case with costs during the Initiating a Project process?

- A. Initiation Stage Plan
- B. Project Plan
- C. Stage Plan
- D. Team Plan

Answer: B

NEW QUESTION 153

- (Exam Topic 1)

Which is assumed to be a customer's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the desired result
- B. Provide the resources and skills to deliver the desired result
- C. Ensure the technical integrity of a project

D. Develop a project's products

Answer: A

NEW QUESTION 154

- (Exam Topic 1)

Identify the missing word in the following sentence. The guiding obligations and good practices which determine whether the project is genuinely being managed using PRINCE2 form the [?] of the method.

- A. Principles
- B. Themes
- C. Processes
- D. Techniques

Answer: A

NEW QUESTION 155

- (Exam Topic 1)

Why is the Initiating a Project process used?

- A. To decide which project approach is suitable for the project
- B. To fully understand how the project objectives will be achieved before committing significant resources
- C. To produce the required Work Packages
- D. To enable corporate or programme management to give authorization to deliver a project

Answer: B

NEW QUESTION 157

- (Exam Topic 1)

Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

- A. Executive
- B. Senior User
- C. Senior Supplier
- D. Project Manager

Answer: B

NEW QUESTION 158

- (Exam Topic 1)

Which is a purpose of the Controlling a Stage process?

- A. Assign work to be done and take corrective action to ensure that the stage remains within tolerance
- B. Provide a fixed reference point at which acceptance for the project product is confirmed
- C. Enable the Project Board to be provided with sufficient information to authorize the next stage
- D. Enable the organization to understand the work that needs to be done to deliver the project's products

Answer: A

NEW QUESTION 163

- (Exam Topic 1)

Which is one of the six aspects of project performance that needs to be managed?

- A. Progress
- B. Change
- C. Risk
- D. Security

Answer: C

NEW QUESTION 166

- (Exam Topic 1)

Which is a typical core activity within configuration management?

- A. Quality assurance
- B. Risk management
- C. Verification and audit
- D. Progress reporting

Answer: C

NEW QUESTION 167

- (Exam Topic 1)

Identify the missing word in the following sentence. A member of the Project Board is responsible for [?] assurance.

- A. quality
- B. supplier
- C. risk
- D. product

Answer: B

NEW QUESTION 169

- (Exam Topic 1)

Which should be funded by a change budget?

- A. Increase in agreed scope
- B. Initiation stage
- C. Change Authority
- D. Handover activities

Answer: A

NEW QUESTION 172

- (Exam Topic 1)

In what process is the authorization to deliver the project's products given?

- A. Starting up a Project
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Directing a Project

Answer: D

NEW QUESTION 173

- (Exam Topic 1)

Which is an objective of the Closing a Project process?

- A. Review and approve the plan for project closure
- B. Review the performance of the project against its baseline
- C. Perform any post-project reviews
- D. Create a Benefits Review Plan

Answer: B

NEW QUESTION 175

- (Exam Topic 1)

Which of the following statements about the Project Initiation Documentation are true?

- * 1. The Project Initiation Documentation is used to ensure that a sound basis exists before the Project Board authorizes a project.
- * 2. The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Answer: C

NEW QUESTION 176

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