PMI-ACP Dumps

PMI Agile Certified Practitioner (PMI-ACP)®

https://www.certleader.com/PMI-ACP-dumps.html

NEW QUESTION 1
During a retrospective meeting, a team develops a large list of initiatives All will have a positive impact and improve team performance What should the agile coach do next?

A. Positively acknowledge the list and share it with management
B. Immediately have the team implement the initiatives
C. Help the team choose one or two initiatives for immediate implementation.
D. Ask the team to choose and implement the most complex initiative

Answer: C

NEW QUESTION 2
What is the first thing an agile development team should do when planning an iteration?

A. Assign the tasks to one team member.
B. Separate the stories into tasks.
C. Estimate the stories' tasks.
D. Help establish the next sprint's goal.

Answer: C

NEW QUESTION 3
An organization initiates a pilot project to introduce agile methodology for the successful delivery of projects. What should the project manager do to share this project's knowledge and learning with wider organizational business groups?

A. invite people from across the organization to attend daily stand ups
B. invite people from across the organization to attend retrospectives
C. Invite people from across the organization to attend the release meeting and project retrospectives
D. Regularly meet with people across the organization to share the project's lessons learned and best practices

Answer: D

NEW QUESTION 4
A team working with a new technology faces a significant amount of uncertainty about its ability to deliver stories due to technical issues. What should the team do?

A. Capture risks and make them visible, and use a burn down chart to focus on reducing risks early in the project.
B. Ask the scrum master to extend the sprint's duration to allow more time to work through technical issues.
C. Place the impacted stories on the story board, and use daily stand ups to make the product owner aware of the technical issues.
D. Seek guidance from the development manager.

Answer: C

NEW QUESTION 5
An agile team provides feedback that user stories include insufficient details to understand the requirements. What should the agile practitioner do?

A. Coach the product owner to update only the acceptance criteria.
B. Instruct the agile team to fix the user stories during the next retrospective.
C. Facilitate a user story workshop with the agile team.
D. Inform the product owner's manager that the work items provide insufficient detail.

Answer: C

NEW QUESTION 6
An agile practitioner notices that team members are disengaged. As a result, the team's velocity has decreased. What should the agile practitioner do to get the team back on track?

A. Escalate the issue to the project sponsor.
B. Remove stories to increase velocity.
C. Hold a standup to address the issue.
D. Facilitate a team retrospective.

Answer: C

NEW QUESTION 7
An agile project leader is delivering a team kick-off session. The first exercise is a "Life Timeline" - a
story-telling exercise where each team member tells their life story, explains how they experienced the highs and lows of their journey, and identifies their fears and hopes.
What is the project leader trying to create?

A. A safe space for team members to learn to trust one another, leading to collaborative relationships.
B. A safe space for team members to learn to be vulnerable, leading to high performance relationships.
C. A safe space for team members to learn to share, leading to collaborative relationships.
D. A safe space for team members to learn about each other's weaknesses and strengths.

Answer: C

NEW QUESTION 8
A project team realizes that an important task on the iteration backlog will take more time than originally estimated. What should the project team do?

A. Continue working on the task until it is completed.
B. Remove the task owner from the project team.
C. Add resources to reduce time to task completion.
D. Stop working on the task and include it in the next iteration.

Answer: D

NEW QUESTION 9
A member of the development team is working on a prioritized non-functional requirement involving integrating with a 3rd party system This integration has not been done before on the project.
What should the project leader suggest?

A. Develop and document a detailed architectural design peer review with the development team, and implement/test
B. Develop the functional requirements of the solution first before any non-functional requirement, as they provide more customer value.
C. Discuss the integration requirement with the product owner and negotiate it to be lower on the backlog to focus on the minimal marketable feature
D. Develop and test the implementation approach and demonstrate it at the next sprint review to collect feedback.

Answer: A

NEW QUESTION 10
A learn using Kanban identifies mat their cycle time has significant variation After brainstorming, the team determines that the root cause is the stones' varying sizes and risks What should the team do?

A. Reduce work in progress (W1P) limits to accommodate slack for riskier stories
B. Create a triage step on the Kanban board to pre-identify risky stones
C. Set a policy lo break down stories larger than a specified complexity, then adjust the WIP
D. Create a dedicated overflow swimlane on the Kanban board for stones that are loo large

Answer: C

NEW QUESTION 10
A team is transitioning from a predictive approach to an agile approach. Historically, the team has delivered work products that did not meet customer expectations. What agile practice can help the team to alleviate this?

A. Test-driven development (TDD)
B. Clear definition of done and regular demos
C. Collaborative team planning games
D. Consistent team velocity

Answer: B

NEW QUESTION 11
What should a learn do when they complete ail sprint goals earlier than expected?

A. Begin working on an item in the backlog
B. Ask the scrum master to select an item from the backlog on which to work
C. Ask the product owner to select an item from the backlog on which to work
D. Jointly decide with the scrum master on an item from the backlog on which to work

Answer: C

NEW QUESTION 12
An agile team notices that the same problem continue to occur during multiple iterations. Several team members have suggestions to fix the problem.
What is the proper agile approach to handle this?

A. Hold frequent retrospectives and share the responsibility for making changes
B. Understand that this is the nature of innovative business and strive 10 work harder
C. Collect team member feedback and discuss them privately with the product owner
D. Conduct a team-bulking exercise to increase trust among the team members

Answer: A

NEW QUESTION 16
The scrum master for a large project must provide an estimate of what can be delivered in six months. What should the scrum master do?

A. Commit to a specific feature set for delivery.
B. Explain that a commitment will be provided after planning.
C. Have the team estimate in story points to commit to a specific set of features.
D. Use the team's historical velocity to calculate a range of features that can be delivered.

Answer: D

NEW QUESTION 18
The team is in the middle of an iteration and there is an urgent request for a small change to be introduced to the committed scope Unless this change is accepted there is no value to the customers during this iteration What must the agile practitioner do?

A. Add the new change request as a new user story in the product backlog for the upcoming iteration
B. Evaluate the impact of the change request and let the team and product owner decide and re-prioritize based on value
C. Recommend cancelling the current iteration and plan the change request into the next iteration
D. Recommend that the product owner add this change request as a user story to me backlog tor the current aeration

Answer: B

NEW QUESTION 23
A customer and a product delivery team meet to discuss a products attributes goals, expectations, hypothesis, and high-level needs What is a benefit of this meeting?

A. The team will learn how its contribution will create product value
B. It will enable learn acceptance of client priorities
C. It will enable the team to see the entire project in one glance
D. It will enable the team to ask any questions to the customer upfront

Answer: C

NEW QUESTION 24
The product owner of an agile project is frustrated because the team is unable to deliver as many features as expected. The product owner asks the team to reduce test-automation levels, since the quality assurance team will test the product at project completion. The product owner expects that more features will be delivered in each iteration using this approach
What should the agile practitioner do?

A. Ask the opinion of key stakeholders and the client to ensure the correct approach is being used
B. Work with the team to use this approach and request a quality assurance iteration after every three iterations
C. Propose to completely eliminate test automation, since this is a quality assurance function
D. Suggest merging the quality assurance and delivery teams to enhance each iteration's test-automation levels and reduce redundancy

Answer: D

NEW QUESTION 26
An agile team discovers a new risk and identifies that its impact may be severe. What should an agile practitioner recommend?

A. Add a goal to the current iteration to fully mitigate or control the risk.
B. Balance risk reduction and value adding activities in the next iteration.
C. Continue with the current plan to maintain team velocity.
D. Update the risk register and seek direction from a risk specialist.

Answer: A

NEW QUESTION 31
While attending a conference, an agile practitioner learns of a new user interface (UI) framework that could benefit the team. What should the agile practitioner do next?

A. Identify a team member to do a proof of concept using this framework.
B. Email the team directing them to immediately begin using this new framework.
C. Obtain feedback from team members on the new framework, and then suggest that the product owner create a backlog item to do a spike on it.
D. Discuss this option at the next retrospective.

Answer: D

NEW QUESTION 35
Two similar stories A and B. are estimated at 3 story points Story C. is estimated a(8 points Alter an iteration in which A and C were completed it is found that story A took much longer than story C.
What should the agile practitioner do?

A. Assign story B more than 8 story points so to provide a better estimate
B. Add points to story B's iteration to account for the error but keep story B at 3 points
C. Assign more resources to story B to bring it in line with the estimate
D. Reestimate all stories including values for A B and C

Answer: D

NEW QUESTION 39
A team is delivering work as per the sprint plan, and team velocity is stabilized. However, at the end of the release, the customer is dissatisfied with project quality. What should the agile project manager have done to avoid this?

A. Invited end customers to attend the stand ups

B. Organized design review sessions with the customer to obtain sign-off
C. Held regular meetings with the product owner and project team to elicit detailed business requirements
D. Conducted frequent review meetings with the customer to continually enhance delivery effectiveness

Answer: D

NEW QUESTION 40
A new product owner shares the product vision during the team launch event. The team asks tor clarification on the product roadmap and its high-level features.
What should the product owner do'

A. Determine the required tasks for implementing the high-level features
B. identify the detailed design for the high-level features
C. Prioritize the product Backlog for the upcoming release
D. Estimate the user stories in the iteration backlog

Answer: B

NEW QUESTION 44
How can an agile team working on a new product ensure alignment with external stakeholders?

A. Ask the product owner to provide a detailed product specification document.
B. Conduct story-mapping exercises to clarify deliverables and release priorities.
C. Hold a kick-off meeting to assign roles and responsibilities.
D. Work with the scrum master and stakeholders to ensure agile principles are followed.

Answer: C

NEW QUESTION 46
A project team identifies a number of technical challenges with features in the next sprint. What should they do?

A. Request direction from the technical manager.
B. Encourage the product owner to reallocate the features to another sprint.
C. Determine who is best qualified to address the challenges.
D. Ask the product owner to assign the tasks to the most appropriately skilled resources.

Answer: C

NEW QUESTION 50
An agile team is working well together, but productivity has been flat. What can the project leader do to help them improve performance?

A. Review the burndown chart to identify ways to increase efficiency.
B. Chair a weekly team retrospective focusing on identifying areas for continuous improvement.
C. Ask a senior manager to initiate a root-cause analysis.
D. Identify team key performance indicators (KPIs) and create positive incentives when targets are achieved.

Answer: B

NEW QUESTION 55
During a daily stand up meeting, a developer expresses concerns that the selected technology limits the number of concurrent users. What should the agile team lead do?

A. Ask the team to conduct research to find a viable solution.
B. Select a better technology for team implementation.
C. Obtain customer input on their technology requirements.
D. Consult the product owner about their non-functional requirements.

Answer: C

NEW QUESTION 60
An angle team is working on a new product. To ensure that all unknown issues are clarified before committing to the scope, the team plans to work only on spike user stories for the next three sprints.
What should the agile coach do in this situation?

A. Ensure that the spikes identify the risks early in the project to increase the chances of success
B. Ensure that the business sponsor accepts the proposal and agrees 10 fund the additional spike sprints
C. Recommend that, in the first sprint user stones with higher priority be executed in addition to the spike
D. Support the decision because release planning will be improved and the product backlog can be better groomed after ail spikes are executed

Answer: D

NEW QUESTION 63
During sprint planning the product owner wants the team to prioritize and deliver a number of features which nave the highest business value Due to technical dependencies the team does not agree with the prioritization What should the project leader do'

A. Encourage the product owner and team to reprioritize the features and select ones which can be delivered without any dependencies

B. Encourage the team to continue with the current plan do what they can, and carry forward the work not done to the next iteration
C. Ensure the team captures the technical dependences as issues within the backing and prioritize based on value optimization
D. Ensure that the required subject matter experts (SMEs) are engaged by the product owner to help with backlog prioritization

Answer: C

NEW QUESTION 67
An agile team is working on the first sprint, and have already planned the second and third sprints. However, market conditions now require a change to the features. What should the product owner do?

A. Communicate the importance of the business need to the team and refine the product backlog.
B. Ask the team to discuss the changes to the features with the customer.
C. Meet with the agile team lead to prioritize the requirements.
D. Discuss and prioritize the requirements with the team.

Answer: A

NEW QUESTION 71
An agile team's client has been asked to expedite the delivery of the next release. By delivering one month early, the company can generate US$40,000 more than expected for the quarter.
What should the agile team do?

A. Adhere to the new deadline and immediately advise the client that the schedule has been expedited
B. Advise the client that it is best to continue as planned rather than introduce unforeseen risks by expediting the schedule.
C. Submit a change request to the client with a 50% increase in charges due to the new potential profit.
D. Request additional resources to meet the expedited deadline and obtain training for the new resources.

Answer: D

NEW QUESTION 73
A team's technical lead believes that manual testing tasks should be conducted by junior team members below their level. The junior team members think it is unfair and refuse the tasks.
What should the scrum master do?

A. Tell the technical lead to do the testing.
B. Facilitate an open and focused team discussion that reinforces team agreements.
C. Ask the team manager to advise the technical lead that all tasks are important.
D. Encourage the team to take ownership of the delivery.

Answer: B

NEW QUESTION 78
Agile team A struggles to deliver committed stories due to technical dependencies with team B, which continuously fails to meet its delivery commitments. What should the agile team lead do?

A. Create a new team to deliver the dependencies, and bring team B under performance management.
B. Conduct a vision-sharing session with the teams to communicate the project's overall goals.
C. Swap team members from both teams so that deliveries are better supported.
D. Discuss negotiating the delivery timelines with team A.

Answer: B

NEW QUESTION 80
During the implementation of a story, a scrum team notifies the scrum master of a technical challenge that is causing a delay. What should the scrum master advise the team lo do?

A. Implement the story since the team is running behind schedule.
B. Create a spike to finalize the story's technical approach.
C. Transfer the story to a scrum team experienced in solving similar problems.
D. Ask the product owner to reduce the story's priority and wait until more technical details are available.

Answer: D

NEW QUESTION 82
Based on the backlog metrics in the chart, what can explain the Jump in points at the end of iteration 4?

Backlog at start	500 points
End of iteration 1	475 points
End of iteration 2	450 points
End of iteration 3	425 points
End of iteration 4	450 points

A. The team neglected to account for support and maintenance costs associated with other supported products
B. The team discovered that previously accepted work could be greatly improved and added story points associated with that work
C. The team realized that some stories were underestimated relative to other stones and reestimated as needed

D. The team learned that the product owner needed to increase the output in the next release

Answer: D

NEW QUESTION 83
Midway through a two-week sprint, an agile team realizes that the features cannot be delivered within the sprint. The team determines that another week will be required to complete all committed features.
What should the team do?

A. Plan for overtime, and include the effort as part of the estimation.
B. Increase team velocity to deliver more story points.
C. Identify the reason for over-commitment to the sprint and create an action plan for the following sprint.
D. Add resources to assist with sprint execution.

Answer: C

NEW QUESTION 86
A product owner adds a 21-point. high-priority story to a sprint backlog. The team is concerned that it cannot be completed during the current sprint. What should the team do?

A. Advise the product owner that the story will have to wait until the next sprint.
B. Work extra hours to complete the story and satisfy the customer's requirements.
C. Break down the story into smaller increments and negotiate other stories on the sprint backlog.
D. Increase the length of the sprint to accommodate the story.

Answer: A

NEW QUESTION 90
An agile practitioner wants to communicate the effect of technical debt on the project What should the practitioner do?

A. Post and discuss rises in the burn down chart
B. Adjust story points to account for technical debt.
C. Log technical debt as an impediment.
D. Add refactoring tasks to all stones

Answer: C

NEW QUESTION 91
The product owner wants to build security firewalls into the product. How can the team members support this?

A. Add new security features to the backlog and prioritize.
B. Execute a spike to research security features for the project.
C. Ask questions to determine where and how the product owner wants to use the product.
D. Ask questions to determine if the product owner can define the desired level of security.

Answer: C

NEW QUESTION 94
A new project starts and team members are pooled together to execute it. The team works together and moves from the forming stage into the storming stage. However, potentially destructive conflicts are now arising.
What should the agile coach do to develop members into a high-performance team?

A. Teach the team how to work comfortably in chaos.
B. Provide strong facilitation and conflict-resolution guidance.
C. Allow the team to resolve issues on their own.
D. Observe each team member and advise them on team relationships.

Answer: B

NEW QUESTION 96
An agile team member from a cross-functional team has been unable to complete assignments due to tasks assigned by the functional manager What should the Scrum Master do?

A. Dismiss the learn member
B. Discuss the situation with the functional manager
C. Report the functional manager to the project sponsor
D. Demand that the functional manager respect the protect charter

Answer: B

NEW QUESTION 98
At the end of a product development phase, an agile project team confirms that all tests have passed. The product is released, but the customer complains that it is deficient.
What should the project team have done prior to product release?

A. Requested approval from the project sponsor
B. Undertaken a review of all requirements
C. Conducted an end-of-phase demonstration
D. Performed a retrospective to validate project deliverables

Answer: D

NEW QUESTION 103
Senior management is frustrated at the lack of a detailed implementation plan that shows exactly when the project will end and when all requirements will be met. The team has been using a rolling wave planning approach so tar on the project How should the agile practitioner explain to server management the benefits of this approach?

A. it ensures a consistent level of detail is available in the project schedule.
B. it prevents a wasteful buildup of requirements inventory that may never be processed
C. it provides a concrete definition of project scope, cost and duration
D. it allows the team to lock down the stones to be included in a release

Answer: D

NEW QUESTION 107
During a project meeting a team is laced with a difficult decision After discussion and deliberation the project leader makes the final decision and ends the discussion This causes a team member to withdraw from future collaboration How could (he project leader have avoided this?

A. Led by example by encouraging the team to engage in consensus-driven decision making
B. Iterated the need for agile teams to make quick decisions, then tallowed up with that team member
C. Empowered a team member to facilitate decision making, then made a final decision on behalf of the team
D. Refrained from participating in the team's decision making process except to document and communicate results

Answer: A

NEW QUESTION 108
A product owner with experience in a predictive approach wants the team to develop very detailed schedules and cost estimates for the next 10 sprints. What should the Scrum Master do?

A. Suggest the product owner start by focusing on the next 2 sprints instead of 10
B. Spend the first few sprints to develop detailed schedules and budgets
C. Invite the product owner to the retrospective to explain the team's approach to schedule and budget
D. Explain that detailed project schedules and budgets are not artifacts in agile projects

Answer: A

NEW QUESTION 113
Unable to meet a sprint's committed velocity, an agile team approaches the agile coach to define the next sprint's velocity. What should the agile coach advise?

A. Split each story into multiple stories to meet the desired velocity.
B. Set the velocity to the delivered story points of the last sprint.
C. Use different estimation methods for stories and defects to meet the desired velocity.
D. Re-estimate by assigning more story points to smaller stories to increase the velocity.

Answer: B

NEW QUESTION 114
Prior to a retrospective, discussions among team members indicate conflict. An agile practitioner wants to ensure an open and safe environment during the retrospective. What should the agile practitioner do?

A. Review established ground rules with the team.
B. Ask team members specific questions to identify the cause.
C. Encourage the team to continue working to maintain the iteration's schedule.
D. Meet with the product owner and stakeholders to discuss the issue.

Answer: A

NEW QUESTION 117
What can a team use to prioritize stories?

A. MoSCoW method
B. Planning poker technique
C. Weighted average calculation
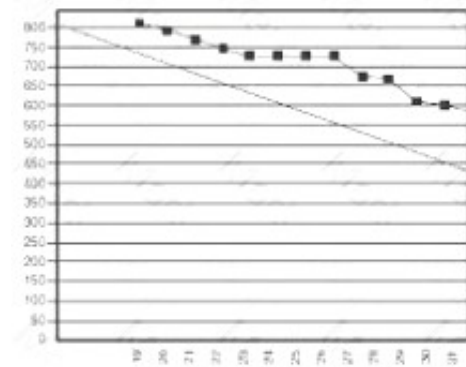D. INVEST scale

Answer: A

NEW QUESTION 121
More details for a story are required before the upcoming sprint planning meeting. What should the scrum master do?

A. Email the product owner requesting detailed story specifications and wait for a response
B. Gather the details from the team members before sprint planning
C. Schedule a story grooming session with the product owner before sprint planning
D. Conduct a planning poker session with the team

Answer: C

NEW QUESTION 126
Based on me burndown chart, what is the iteration's status?

A. It trended ahead of schedule and completed everything on time
B. It took more time than expected and had to be lengthened
C. It trended behind schedule and did not complete everything on time
D. It took less time than expected and had to be shortened

Answer: C

NEW QUESTION 128
The learn is refining user stones during the backlog grooming session and confused on the acceptance criteria and level of details What should the agile practitioner do?

A. Complete the test cases before creating the story m the backlog
B. Define the detailed business requirements so that the team can continue with development
C. Define me user stones with just enough details so the team can collaborate continuously
D. Ensure the acceptance criteria Includes testing scenarios, so the learn can do thorough testing

Answer: C

NEW QUESTION 131
During backlog refinement meeting, the new developer on the team asks the product owner to discuss a new performance threshold requirement and how it impacts the stories in the backlog. What should the team do?

A. Add this threshold requirement request as acceptance criteria in all impacted stories
B. Create a spike story to analyze the impact of the threshold requirement on current stories
C. Conduct design planning session to review the performance threshold requirement
D. Identify the tasks for the new performance threshold requirement

Answer: B

NEW QUESTION 132
After seeing the planned features for an upcoming release, a customer notes that a vitally important and complex one is missing. The team estimates that this feature significantly exceeds its average velocity.
How can this issue be resolved?

A. Break down the feature into smaller parts, and commit to completing the minimum viable product.
B. Complete the iteration to which they have already committed, and include the feature in the next release.
C. Change the planned features to include only the vitally important one.
D. Extend the iteration to complete the feature.

Answer: A

NEW QUESTION 135
During product development, changes in technology and regulations require the team to reassess product architecture. How should this technical debt be captured?

A. Include it in the product backlog and use a new indicator to annotate that it is technical debt.
B. Include it in the product backlog as a low-priority issue.
C. Since it is not a part of agile methodologies, it should not be tracked.
D. Have team members maintain personal lists of issues and consolidate the lists during review.

Answer: A

NEW QUESTION 137
An agile project manager is planning the initial scope schedule, and cost range estimates on a new project. The team will be using Kanban to control work What metrics should the team use to measure performance?

A. Lead time throughput and due date performance
B. Work m progress limits Kanban board and time boxes
C. Work item types, sprint cadences, and detect classes
D. Burndown charts, scatter diagrams and throughput

Answer: A

NEW QUESTION 139
During the review session, the product owner discovers that the user interface has a response time of 10 seconds The non-functional requirements state that it should respond in less than two seconds. The team complains that this requirement was not communicated to them.
What should have been done to avoid this?

A. A comprehensive user story with all non-functional requirements should have been created.
B. Non-functional requirements should have been added to the acceptance criteria
C. Non-functional requirements should have been added to the definition of done
D. A team review of the scope of work should have been conducted

Answer: A

NEW QUESTION 142
During mid-sprint changes, an agile facilitator meets with the executive and development teams. During the meeting, executive team members resolve conflicts, and on their own initiative, review the iteration charts to discuss changes to the iteration's functional goal.
What practice is the agile facilitator implementing?

A. Building openness and transparency on the project's health and status
B. Facilitating conflict resolution among executive team members
C. Using active stakeholder involvement to build features in an incremental and iterative approach
D. Seeking continuous feedback from executive team members

Answer: A

NEW QUESTION 147
An executive requests information regarding a sprint status. What action should the product owner take?

A. Invite the executive to the standup.
B. Direct the executive to the information radiator.
C. Personally meet with the executive.
D. Email the requested information to the executive.

Answer: D

NEW QUESTION 152
During sprint planning learn members have differing opinions on a feature that delivers business value but fails to provide a long-term solution for the customer. How should the team resolve this?

A. Refer to the values of the agile framework and the team
B. Review the signed customer contract
C. Check the sprint priority list
D. Submit the problem to the product owner

Answer: D

NEW QUESTION 155
A projects first iteration contains item A. and its second iteration contains item B. The first iteration is behind schedule which will impact the second iteration Since items A and B are similar a team member suggests beginning the design of item B. What should the agile practitioner do?

A. Defer starting the design of item B until the second iteration is being planned
B. Proceed with the design of item B, since it will hasten the second iteration
C. Escalate the issue to me customer and obtain their approval before starting the design of item B
D. Log the issue in the risk register and request change control board (CCB) approval

Answer: B

NEW QUESTION 156
An agile team is preparing a release plan for a project. What information will the team need to complete this plan?

A. Amount of work needed to complete a single user story
B. Amount of work that can be accomplished by each team member
C. Amount of work that can be accomplished in an iteration
D. Amount of work that can be accomplished by the entire team

Answer: D

NEW QUESTION 161
An agile team has been in place for five years and the customer is satisfied with the team's performance and deliverables. Now that the product is built and

delivered, the customer is considering the future role of the Scrum Master.
What should the customer do?

A. Expand the Scrum Master's role to other projects, while allowing them to support the current project.
B. Release the Scrum Master, since the team is adequately skilled with agile practices.
C. Expand the product owner's role to serve as the Scrum Master, while providing additional product knowledge.
D. Increase the functional manager's role to act as the Scrum Master, while providing additional information about functional areas.

Answer: D

NEW QUESTION 162
An agile team is under pressure to deliver an application. The product owner anticipates many change requests from customers once the product is released What should the agile team do?

A. Demand frequent product reviews by the product owner
B. Continuously work with the product owner to do backlog refinement and product reviews
C. Have the product owner provide detailed requirement specifications to ensure the proper features are delivered
D. During the planning session ensure the team is committed to deliver within the specifications

Answer: B

NEW QUESTION 165
What estimation technique is an agile team using when collectively estimating the relative size of its stories using story points?

A. Parametric
B. One-to-one comparison
C. Affinity
D. Planning poker

Answer: D

NEW QUESTION 169
An agile practitioner wants to ensure that stakeholders have current information about a project's progress What should the agile practitioner do?

A. Regularly circulate an updated, detailed version of the project plan
B. Frequently update the online project management office (PMO) repository site
C. invite the stakeholders to daily stand ups
D. Post a project board in an area where all can view it.

Answer: D

NEW QUESTION 173
While struggling to take ownership of delivery, an agile team fails to keep up with its sprint commitments. What should the agile coach do?

A. Work with the sponsor to develop team expectations.
B. Provide the customer with a list of deliverables and obtain agreement.
C. Encourage the team to more frequently interact with all stakeholders.
D. Work on finishing upfront product design rather than comprehensive documentation.

Answer: C

NEW QUESTION 177
A product that recently went to market is receiving a great deal of attention from upper management who expresses interest by directly emailing and calling the developer team. The team expresses frustration during a standup.
What should the Scrum Master do?

A. Ask the product owner how upper management's comments can be redirected.
B. Direct the developer team to ignore the phone calls and emails.
C. Ask the product owner to enter the requests into the product backlog as high priority.
D. Personally respond to upper management's phone calls and emails.

Answer: A

NEW QUESTION 178
An agile team identifies that their velocity is lower than predicted, and that their previous forecasts in the product roadmap are wrong. The team is worried that they will be unable to meet a critical release date without corrective action.
What should the team do?

A. Collaborate with the product owner to reprioritize the product backlog, thus ensuring that more features will be completed before the release.
B. Ask the team lead to calculate the team's target velocity according to the project plan, and assign additional resources to increase capacity.
C. Focus on velocity and schedule concerns during the retrospective to inspect, adapt, and improve the process and plans.
D. Reestimate the backlog items from the release, ensuring that contingency is included to set stakeholder expectations.

Answer: A

NEW QUESTION 181

Team A is working on the second sprint of a product release Team B. which is an interdependent team located on the same floor requires extensive and frequent information to complete its sprint goal What should the agile team lead do?

A. Create a central repository for information, and provide access to team B
B. Use an information board that will be visible to an passing through the workspace
C. Email ail stakeholders with status updates
D. Provide team B with the information on an "as needed" basis

Answer: A

NEW QUESTION 183
A product owner obtains customer confirmation on product requirements and provides them to the team. After explaining the user stories, the product owner receives agreement for acceptance from the team.
What should the team do next?

A. Use agile estimation techniques to create a shared understanding of when the user stories will be completed.
B. Agree upon development and testing activities for the user stories.
C. Complete the user stories, and provide a demo for the product owner and customer.
D. Complete the user stories, and hold a retrospective to discuss them.

Answer: A

NEW QUESTION 188
A company has decided to combine Iwo similar products consisting of multiple teams into one product Engaged customers want to know how the company is looking at re-organizing it's teams.
What strategy should be employed to re-organize the teams?

A. All the teams from both products should be simultaneously called together and allowed to completely self-manage
B. Teams that worked on similar components in the separate products should be combined to minimize disruption and capitalize on synergies
C. After grouping individuals by role multi-discipline teams should be created that are comprised of one member from each role
D. Features should be prioritized and then teams should be orgainzed around those priorities

Answer: A

NEW QUESTION 189
An organization highly values security However, a team member on a project has found a way to save time and money with less robust security features. What should the team member do?

A. Influence the customer
B. Mention the idea at the next retrospective
C. Show the customer how much time and money would be saved.
D. Present the idea at the next ceremony attended by stakeholders to obtain their input

Answer: D

NEW QUESTION 193
A new product owner needs to manage the backlog of a high-visibility, fast-moving project that is consuming a considerable amount of time. What should the product owner do?

A. Schedule regular meetings with the scrum team to write, groom, and size user stories.
B. Focus on stories based on the highest number of story points to first address those items with the highest value.
C. Seek regular input from project stakeholders, and reflect this input in the backlog's priorities.
D. Schedule in-person, monthly meetings with key stakeholders to review the project's progress.

Answer: C

NEW QUESTION 198
During the iteration planning of a newly onboarded agile team, the product owner adds a set of high priority user stones into the iteration backlog What should the team do first to define the tasks needed to implement the user stories?

A. Self-organize
B. Assign tasks to each team member
C. Meet with me customer
D. Identify the Scrum Master

Answer: A

NEW QUESTION 201
During a sprint review, the product owner identifies a required improvement for a feature's user interface (UI) delivered during the sprint. What should the product owner do next?

A. Create a user story for this new improvement and put it in the product backlog for prioritization and validation by the customer.
B. Create a user story for this new improvement and prioritize it for the next sprint.
C. Document it as a requirement creep.
D. Ask the team to take on additional story points to improve the UI.

Answer: A

NEW QUESTION 205
A product owner for two highly visible projects spends a great deal of time meeting with and reporting to senior stakeholders. The product owner is overwhelmed because
both project teams request clarification on the requirements and the overall priorities. What should the agile project manager do?

A. Provide both project teams with the highest priority needs.
B. Request the project teams' questions in writing prior to the next meeting.
C. Facilitate a meeting with each team and the product owner to find a solution.
D. Provide both teams with each project's documentation.

Answer: C

NEW QUESTION 210
How should an agile project leader interact with the product owner?

A. Conduct regular one-on-one meetings to review development features and trace them back to the product roadmap.
B. Ensure that they attend regular sprint meetings to provide product-feature feedback.
C. Share any new versions of the project plan with them, including updated statuses for tasks and project milestones.
D. Schedule meetings where they can provide team direction regarding new-feature priorities and upcoming sprints.

Answer: C

NEW QUESTION 211
A development team for a small company experiences long delays between product completion and release for validation and testing. The company is concerned that this will impact its ability to compete m the marketplace1. What analysis should the team use to understand the issues?

A. Risk management
B. Variance and trend
C. Kano model
D. Fishbone diagram

Answer: D

NEW QUESTION 214
There is a database feature requiring three members of a seven person team. A meeting is scheduled at the beginning of the sprint to go over technical needs to complete the story.
Who should the Scrum Master invite to the meeting?

A. The core team and the customer
B. The product owner and key stakeholders
C. The customer and the sponsor
D. The core team and the product owner

Answer: D

NEW QUESTION 217
The team underestimated the complexity of a story, resulting in new decomposition of the work to be delivered in the current sprint and items to be returned to the backlog. What should the Scrum Master do next?

A. Ask the project manager to work with the product owner to help generate clearer stories in the future.
B. Develop guidelines to prevent future occurrences.
C. During the retrospective, discuss the issue and create an action plan to avoid it in the future.
D. Allow the team to devise a corrective action without external intervention.

Answer: C

NEW QUESTION 218
A project manager is concerned that the team has misaligned expectations with some stakeholders, and that user stories were written only from a generic user's perspective. This may lead the team to miss stories for non-generic users.
What agile tools can help the team address these issues?

A. Information radiators and wireframes
B. Information radiators and story maps
C. Process flows and personas
D. Personas and extreme characters

Answer: B

NEW QUESTION 221
The product owner of a learn starts the iteration review with a quick walkthrough of the iteration goal, the list planned stones with status, and a demo of all the stones to the business. What should the product owner have done differently?

A. Demonstrated only the completed stones and seek stakeholder feedback
B. Presented the budget situation and review the cost variance
C. Reviewed the test results to gem confidence from the stakeholders
D. Presented a demo of all the stories including the work in progress stones

Answer: A

NEW QUESTION 225
Midway through an iteration, an agile learn learns that a team member will be unavailable for the next two iterations As a high-performance team what should the team do?

A. Raise an impediment that resource tasks will be blocked, and notify the product owner
B. Ask the delivery manager tor a temporary resource
C. Ask the scrum master to assign that team member's tasks to the next available resource
D. Assume the team member's tasks to meet iteration goals, and notify the product owner.

Answer: A

NEW QUESTION 227
A scrum team has conducted regular retrospectives to discuss immediate concerns and the implementation of improvement actions. Despite this, after a few iterations, the same concerns resurface.
What should the team have done to improve retrospective outcomes?

A. Invited subject matter experts (SMEs)
B. Conducted problem detection to determine root causes
C. Measured and reported the outcome of improvement actions to the team
D. Kept track of all current issues in a log, and then reviewed their progress at the end of every iteration

Answer: A

NEW QUESTION 232
A key stakeholder cannot attend the project vision statement development workshop. The stakeholder has emailed their requirements to the agile team lead, and believes that the vision statement is not critical.
How should the agile team lead respond?

A. Emphasize to the stakeholder that a common, detailed vision will better ensure team understanding of the project.
B. Personally meet with the stakeholder to understand their requirements, and then share the vision with the team.
C. Work with the team to create a vision from the stakeholder's supplied requirements.
D. Explain to the team that creating a vision is not critical in agile projects, as requirements may change over time.

Answer: A

NEW QUESTION 237
Throughout the project, an agile practitioner notices that one team member is becoming an emergent leader. What should an agile practitioner do?

A. Present opportunities in order to be supportive and grow that team member's talents.
B. Encourage the team member to fit in more with the established team norms.
C. Bring this to management's attention so they don't disrupt the team.
D. Ask team member to respect defined roles on the project to avoid confusion with the team.

Answer: D

NEW QUESTION 242
What role should a servant leader perform to reduce team distractions and improve progress toward project goals?

A. Managing; To ensure compliance with the project plan
B. Mentoring: To share their knowledge with the team
C. Controlling: To ensure compliance with the scope, budget, and schedule
D. Auditing; To ensure adherence to organizational compliance policies

Answer: B

NEW QUESTION 243
During sprint retrospectives, some team members are very vocal and tend to dominate the conversation, while others are more reserved and less likely to participate. What should the scrum master do?

A. Encourage all team members to participate, and have them type their retrospective feedback into the agile lifecycle management tool.
B. Ask more specific questions during the retrospectives.
C. Use retrospective techniques, such as silent writing, clustering, and dot voting to field feedback prior to discussion by the team.
D. Ask team members to email feedback that can be summarized in a spreadsheet for the team.

Answer: A

NEW QUESTION 247
A member of a project's development team approaches the team lead and requests database administrator training. The team member believes that their inability to handle this work, and to rely on outside specialists is impacting team velocity.
What should the agile team lead do?

A. Send the member to training
B. Ask the outside specialists it database administration is required from the team

C. Send one member to training only after asking the team if there is an issue with the current work flow
D. Wait until all members of the team can attend training

Answer: B

NEW QUESTION 250
A seven-member agile team's composition vanes considerably in age, gender culture, personality type and professional background. When planning a team-building event, what type of interpersonal skills should the project leader use?

A. Networking
B. Social awareness
C. Communication
D. Leadership

Answer: D

NEW QUESTION 253
During a project review, the team discovers customer feedback that would add scope. The project leader is concerned that the team will be unable to incorporate this feedback and still meet the product launch date.
What should the project leader do?

A. Finalize the feedback in the form of a change request
B. Limit the scope of the feedback to only those changes that the team can feasibly accommodate
C. Encourage all feedback, then work with the customer to prioritize work for future sprints
D. Allow the team to decide what feedback to incorporate.

Answer: C

NEW QUESTION 256
The agile team disagrees with the business stakeholders on completing some epics. What could help eliminate misunderstandings?

A. Agree on requirements with all stakeholders
B. Begin planning every tour iterations
C. Consider previous sprint demo feedback when planning the next sprint
D. Include the reasons for the project in the contract

Answer: A

NEW QUESTION 259
An agile practitioner becomes a Scrum Master on an established Scrum team. After introductions, what should the agile practitioner do?

A. Coach team members to improve functional specialties and increase overall velocity.
B. Identify where team processes misalign with accepted Scrum practices.
C. Facilitate the identification of problems or issues and help the team resolve them.
D. Review the backlog to ensure that it is prioritized, refined, and properly tasked.

Answer: D

NEW QUESTION 262
......

Thank You for Trying Our Product

* 100% Pass or Money Back

    All our products come with a 90-day Money Back Guarantee.

* One year free update

    You can enjoy free update one year. 24x7 online support.

* Trusted by Millions

    We currently serve more than 30,000,000 customers.

* Shop Securely

    All transactions are protected by VeriSign!

100% Pass Your PMI-ACP Exam with Our Prep Materials Via below:

https://www.certleader.com/PMI-ACP-dumps.html